

Equality Impact Assessment: Template

Stage 1: The proposed change that is being assessed and responsibility for the EQIA

Name of the proposed change	Croydon Library Services Review: Remodelling of the library service for residents in vicinity of Central Croydon (Central, Ashburton, Shirley and New Addington Libraries), including: - Extending staffed opening hours at Central and Ashburton libraries - Extending staffed opening hours and developing the offer at New Addington Library though work with (Croydon Adult Learning & Training (CALAT) and the Voluntary & Community Frontline Sector (VCFS) - Closing Shirley Library - Introducing an outreach offer to mitigate the impact of library closures and engage non library users See Cabinet paper document pack 25 th September 2024 for full details. This EQIA should be read in tandem with the Cabinet Paper and Appendices				
Purpose of proposed change	Improvement of library services for people who live, work and study in Croydon				
Is this a change to a policy, practice or service?	Change to Croydon's library services				
Who has senior level responsibility for the proposed change?	Nick Hibberd, Corporate Director of Sustainable Communities, Regeneration & Economic Recovery				
Who is completing this assessment?	Joan Redding, Library & Archives Services Manager/Stephanie Wilson, Head of Culture, Leisure & Libraries				
Indicate where your EQIA will be submitted to including date where known:	Cabinet, 25 September 2024				

Stage 2: Deciding what relevance the proposed change has for equality

following?	☑ Communities □ Employees
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If there is no equality relevance for either go to Stage 7 and get sign off	This form considers the impact of the proposed changes for Croydon communities.
and get sign off Is the impact on equality low, medium or high?	This form considers the impact of the proposed changes for Croydon communities. The Libraries Review has been undertaken to consider the impact of the last change to the library service model in 2022 and to consider how the service could be improved to reach more residents. From the analysis of the data and responses to the consultation on libraries we have found that there are negative equalities impacts from the current service model which provides part time opening hours over thirteen buildings. Whilst the model retains a wider geographic spread of library buildings, the limited opening hours prevent many people being able to access services, particularly children & young people in local schools, working age people and families. The limited resource for marketing, engagement and outreach also prevents the service reaching more people in the local area and only a small proportion of the population use the library service. Consultation feedback indicates the current service with parttime hours is having a negative impact on Shirley, Ashburton, New Addington and Croydon Central Library users with impact on the same protected characteristics, especially age, disability, and sex outlined in this EQIA. The negative impact is also evident through reduced usage outlined in the other reports prepared for Cabinet on 25 September. In assessing the impact of the proposals we have considered: Data on library users to assess the most direct impact Responses from the public consultation from library users Census data (Local Lower Super Output Area – LSOA) on the local community around Shirley Library to assess the wider impact of the loss of the facility Demographic data on the Central Croydon area overall The equalities impact of the proposed model is mixed:



Potential negative impact of proposal for communities local to Shirley Library:

High: Age, Disability and Sex

Medium: Pregnancy & Maternity and Race

Low/No Impact indicated: Gender reassignment, Sexual Orientation, Marriage or

Civil Partnership, Religion

Potential positive impact for Central Croydon area (see maps at end of document):

High: Age, Disability and Sex

Medium: Pregnancy & Maternity and Race

Low/No Impact indicated: Gender reassignment, Sexual Orientation, Marriage or

Civil Partnership, Religion

Proposals without mitigations in place would have a potential negative/high impact on Shirley active library users*, particularly the 96 Shirley Library survey respondents who said "I would not be able to use another library service." The impact on this group and the reasons they cannot access another library service are analysed in detail by each protected characteristic in order to identify mitigation actions.

The proposals are designed to have a potential positive/high impact for the wider area served by these libraries, for active users, non-member users, and nonusers, through additional opening hours for Ashburton Library, Central Library and New Addington library, including Saturday openings, making the service accessible to those who say they cannot access services now, especially working residents. Ashburton Library is 1.2m from Shirley Library and there is more detailed information by protected characteristics in the wider reports.

Staff would be able to offer a more regular programme of events and activities from a reduced number of libraries. The proposals include a new outreach programme provided by a dedicated staff team, to be provided from a range of local venues, and this could provide a mitigation in Shirley, and have a potential positive impact on the wider area. The outreach programme would allow the



library service more flexibility to engage nonusers, especially those from underserved and marginalised communities identified in the Equalities Impact Assessment.

*Active Library Users

The EQIA reports have used Active Library User data as a metric to understand the demographic characteristics of library users. Most Croydon library members are Croydon residents, and those who are not residents work or study in Croydon. Inactive users are deleted from the system after 2 years of inactivity.

Active users are library members who have used their membership cards to interact with the library system within the last 12 months, either through book loans or PC use, and this data is reviewed monthly. The library service looks for regular growth in this figure to measure the effectiveness of the service to reach different groups. In order to more comprehensively measure the demographic and equalities impacts of the proposals, this report looks at 2 years of active users from the date of the last significant changes in opening hours (April 2022 – May 2024).

It should be noted that Active User data does not capture library usage which does not involve a card – such as study space, wifi or events attendance. However, it does give a good indication of library usage and the potential impact of changes to the service as the library service does not routinely collect demographic data for users of services which do not involve a library card. An analysis of the full set of library performance indicators has been undertaken in the Appendix C – Review of Closure Options report



Summary	of EQIA	outcome:
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The Proposals

The 2022 reduction in opening hours has had a negative equalities impact based on the consultation feedback, and is evident in the poor service performance, and there needs to be improvements.

In order to make improvements to the library service overall without any spending increase on libraries, the review proposes closing 4 library buildings to enable building and staff costs from those sites to be reinvested in improving the rest of the service. The 4 library buildings proposed to close are Bradmore Green, Broad Green, Sanderstead and Shirley. The closure criteria is detailed in **Appendix C – Review of Closure Options**, and includes service performance including usage, location, building suitability and adaptability, impact of change, including population serviced, extent of deprivation, and other public facilities and existing community group use.

The new model is proposed to provide an increase in the staffed opening hours, operating the remaining 9 libraries at least 5 days a week. This would enable the service to operate sustainably and for staff teams to deliver a more responsive local service. All sites are proposed to be open with staff on Saturdays and the overall opening hours are proposed to increase through further use of self-service access and co-location with other services.

The proposals are designed to enable the Council to meet its statutory obligations to deliver a comprehensive and efficient library service through:

- Maintaining nine library buildings open full time across the borough with three libraries in each geographic area (North, Central, South)
- Creating the capacity for a more targeted, localised approach to better respond to local areas of need
- Increasing the library opening hours overall and the number of days of library opening, especially Saturday openings
- Improving the service to enable residents to access more services through their local library, in line with the Universal Offers



- Developing the libraries as cultural venues to deliver the legacy of the London Borough of Culture
- Making more efficient use of library buildings

Whilst the decision to close libraries is a difficult one, the findings of the review indicate that Croydon residents can be better served overall by a full-time service and a wider offer delivered from fewer buildings with a balance of universal and targeted services to reach those with greatest need. Ongoing engagement with the community will shape and develop the mitigation actions.

This Equalities Impact Assessment reviews the impact of the proposals for Shirley, Ashburton, New Addington and Central Libraries. The proposals would close Shirley Library, which will release funds to invest in a full-time service at other libraries in the Central area, and a local outreach offer for the wider area, including Shirley.

This Equalities Impact Assessment focuses in more detail on the communities around Shirley, Ashburton, New Addington and Central Libraries, reviewing the library active users data, local census data, and the findings and feedback from local engagement and public consultation between 8 February – 19 April 2024.

Through the data research and consultation process, we have identified residents with the following protected characteristics who are experiencing a negative impact due to 2022 introduction of the parttime service hours, and could experience either potential positive or negative impact of the proposals based on their location:

Potential High Impact:

Age:

Young children and parents who attend regular under 5 activities
Young people who require quiet study space after school and in the holidays
Working adults who cannot use libraries because of current opening hours.
Older residents who would benefit from additional opening hours locally; in Shirley, issues with travel require local mitigations including outreach



Sex: Traditionally, higher proportion of women use libraries and will have more impact positive and negative; outreach will ensure the service reaches more male residents.

Disability: those with mobility disabilities who use Shirley Library and cannot travel easily to alternative libraries in other areas/those with physical and hidden disabilities who have said they want their libraries open more hours

Potential Medium Impact Pregnancy and Maternity:

Parents with babies and young children who attend regular library events and establish local connections in the library

Race: There will be impacts where the active library users are not reflective of the local population and this is considered for each of the libraries in the Central area.

The EQIAs produced for each area form part of a wider report and assessment of the service with recommendations for the proposed new service model and should be read as part of that document set for Cabinet 25 September 2024.

The mitigation actions will be further updated and reviewed as opportunities emerge and develop.

Shirley Library is currently open 16 hours (2 days) a week and ranks 13/13 for visitors and 11/13 for book borrowing and PC use, but is valued as a community centre locally. Local residents and service users are strongly opposed to closure. See full profile in Appendix C: Review of Closure Options

Shirley's active library users, residents who have used their library card at least once in the last year, make up 2.3% of all library users in Croydon, and 2.8% of the wider Shirley population of 33,687 residents in Lower Layer Super Output Areas within 1 mile radius of the library. This figure does not include people who visit the library without using their card, for example for study space or to attend an



event, but the low visitor figures overall also indicate that the library service is not currently serving residents in this wider area.

The proposals to improve the library service would widen the offer geographically and include areas whose residents are under-represented in library usage figures, including areas of deprivation such as Shrublands estate and Fieldway, whose residents are underrepresented in library usage figures. This would be achieved through remodelling the offer locally away from two days per week in a fixed building to provision of community book collections and outreach activities in other community spaces suggested by local residents and community groups.

Current usage is poor and residents in the area say they are unable to use libraries due to current parttime opening and limited late/weekend opening hours. The proposals would increase opening hours to 5 days a week at Ashburton and New Addington Libraries, and 6 days a week in Central Library.

Ashburton library is the third largest library, co-sited with Oasis School and Croydon Music and Arts, and ranked 3/13 for both visits and issues, currently staffed for 4 days a week including Saturdays. The proposals would increase opening times to 5 days a week, and allow staff to deliver a wider programme of events and activities including more targeted engagement with local schools. Consultation feedback from library users suggests the limited opening hours have prevented access and full-time hours would bring them back to the libraries:

- Really keen to see extended hours current system makes it difficult for full time employment individuals to visit - it feels very restrictive and would like to see this change.
- It would be much better as it is very difficult to remember which libraries are open and when. By consolidating a bit, we will get a better service with hopefully more resources a more regular times albeit in fewer venues
- I will personally be very happy to see my local library open for 5 or 6 days

New Addington Library shares a building with Croydon Adult Learning & Training (CALAT). It is ranked 11/13 for visits and 13/13 for book borrowing, and open 3



days a week, not Saturdays. Active users of New Addington Library are local to the area and do not overlap with other libraries. The proposals would increase opening hours to 5 days a week, including Saturdays. The long-term proposals would reconfigure the building with Croydon Adult Learning & Training (CALAT) and open 6 days a week with shared staffing, self-service, and outreach services in the local area including Fieldway. Feedback from the consultation suggests opening hours were confusing and lack of Saturday openings prevented the community from using the library:

- Having New Addington library open such short and few days makes it very hard to work around school. It's never open on a Saturday so even doing the summer reading challenge is made harder by having very set days.
- Saturday opening is essential for very many of us who still work all week and can only visit on a Saturday
- Improved access to library services will benefit the local communities
- This will make things easier for families with multiple children. I.e could use library services with 1 child while another is at a club nearby.
- It's about time . Never sure when Addington library open since hours reduced
- I would like to see my local new Addington library open more hours and at the weekend

Croydon Central Library is the largest and busiest library, accounting for half of all visits and a third of all physical issues. It is situated in the Croydon Clocktower complex alongside the Museum of Croydon and Croydon Archives. It serves a large catchment area of 95,921 pop. within 1 mile of the library. The Central library is currently open 5 days a week (closed on Thursdays), and the proposals would increase opening to 6 days.

- Central Library should be the top priority for opening 6 full days a week (Monday to Saturday). It is easily accessible from all parts of the borough.
- The extended opening hours will be more accessible to customers who work from 9 -5



- Extended opening hours will make libraries more accessible to a wider range of people, and encourage more people to make use of them
- Libraries should go back to having a late night opening once or twice a week
- I think it's a good idea to extend opening hours. Sometimes I go to Croydon central library on the day it is closed.
- Extending the opening hours back to 5 or 6 day a week opening will be good news for everyone. There is much confusion as to when libraries are open which leads to customers not bothering to go.

If a decision is taken to close Shirley Library in September, the increase in open hours would take place in two phases. From January 2025 Ashburton Library would open an additional day; and from April 2025 Central Library will open 6 days, New Addington 5 days including Saturdays, and Ashburton open 5 days. The outreach programme would be in place, establishing contact with community organisations and schools, and delivering regular activities in other local venues.

Mitigations:

Proposals for closure of Shirley library without mitigation actions in place could have a potential high/negative impact on local active library users, particularly on the young people, young families, disabled and older residents who visit frequently and take part in regular activities at the library. After scoping the extent of the impact on each of the protected characteristics, we have designed the following range of mitigation actions which would be mobilised in phases from the date of the decision:

1 Current services on offer from date of closure and enhanced from January 2025:

1.1 Access to alternative library nearby:

Access to Ashburton Library (1.2m), Central Library (2.8m); a significant number of Shirley users also access West Wickham Library (1.4m) in neighbouring Bromley. There is a significant overlap of library users for Shirley, Ashburton and Central



Libraries (see maps at end of document). There are activities for all ages, including weekly rhymetimes:

- Ashburton Library is open 4 days a week including Saturdays and would be open 5 days a week from April 2025
- Central Library is open 5 days a week and would be open 6 days a week from April 2025

Consultation survey responses indicate the viability of this mitigation in response to: "If four libraries were to close, which other libraries would you visit": Shirley Library users responded: Ashburton (27.5%), Central (18.3%), out of Croydon (21.1%). We have focussed additional mitigation actions on the 44% (96 respondents) said "I would not be able to use another library service," and this EQIA focuses the protected characteristics of age, disability, and sex, in order to determine mitigation actions.

- 1.2 Home Library Service provision (free of charge), available now, especially for older residents or those with a disability, who cannot travel to another location and would like a regular delivery of books to their home. Residents in the areas served by the 4 libraries proposed to close already access this service, including those in sheltered accommodation and care homes, and we would extend this free service to anyone of any age who cannot visit their local library. *Currently providing and extending*
- 1.3 Free 24/7 digital library of 60,000 ebooks/eaudiobooks, hundreds of online magazines, and thousands of newspapers. In the consultation feedback, nearly 15% said it was one of their top 3 services, and some survey respondents from the 4 libraries proposed to close said they would use this service as an alternative. *Currently providing*

Because digital access and skills are often a barrier to accessing the digital services, a programme of promotion and training would be required, and the service is already delivering a grant funded digital skills programme in partnership with voluntary partner Clear Community Web. We will seek to deliver digital support sessions to access these services, and partner with local charities to support residents to access devices.



Developing and Extending

- 1.4 Communicate alternative routes to access library services with local residents and groups to support residents of all ages with their choices during the transition of the service, including publicity and information regarding changes, alternative venues for existing activities and groups, change of registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries proposed to close to make alternative arrangements for their offer. **Available following decision on future model**
- 1.5. Provision of a scheduled weekly accessible bus shuttle service for residents with access needs to visit their nearest library

Developing the offer to be available from proposed closure date; transport is arranged but requires local engagement to finalise detailed offer which must follow decision on future model

Local outreach – *currently in development*

The proposed new model will create capacity for outreach, including a dedicated staff team, so that the library service can have a regular presence and engage communities at other well used local centres. An outreach offer includes community book collections, regular events and digital support sessions, aligned to existing community activities. During the consultation, local residents suggested contacting West Wickham & Shirley Baptist Church, Shirley Community Centre and Shirley Children's Centre, and the service have been in contact to discuss opportunities. Survey respondents from Shirley also suggested investigating: Local Café 191 (32.6%) School/Nursery 170 (29.1%) Family Hub 73 (12.5%).

It is the intention of the service to move existing library activities at Shirley Library to nearby local venues which have been suggested through the consultation, and researched to confirm the library offer would align with existing programmes and local partners. Once there is a continuity of regular activities established, library staff would begin setting up a community collection based on local requirements. This collection will be maintained by the outreach team, once it is in place



(expected April 2025), and the library will have an increased presence at events, health settings, school and education settings to promote the library offer and support with digital access. There will be further engagement with local schools and nurseries, sheltered accommodation, care homes and community groups as the service develops.

Alternative use of the building

If the decision is taken to close the Shirley Library building, the Council will seek alternative operators within the Voluntary & Community Frontline Sector (VCFS) to take on the building for alternative community benefit using a Community Asset Transfer process. Should viable options be forthcoming, the library service will seek to work with any new operators to offer outreach activities from the site.

Stage 3: Describe how the proposed change might impact on the council's ability to undertake the Public Sector Equality Duty and commitment to anti-racism (N.B. this can be both positive or negative):

Eliminating discrimination,
harassment, victimisation

Libraries are important, universal, community spaces where users report feeling welcomed without any need to purchase anything or hold any particular faith or characteristic. The library service seeks to provide local safe spaces and deliver a service offer which supports all users people to develop confidence, social connections and live healthier, independent lives.

The parttime library service hours have limited the capacity of the service to provide the cultural programmes that highlight diverse cultures and information campaigns that work to eliminate discrimination and victimisation.

The closure of the Shirley Library building will allow additional staffed days at Ashburton, Saturdays at New Addington and the overall programme will allow Croydon Central Library to offer full time hours. Staff could deliver a more extensive programme in a larger district centre, and dedicated staff could deliver an outreach



	programme at local venues which could reach a greater number of residents, particularly those in Shrublands estate and in Fieldway who do not live close to a local library. Closure of the Shirley library building will potentially remove this local facility from use, and this report has reviewed the impact on those within each protected characteristic in order to develop local mitigation actions, to ensure the Shirley residents have an alternative safe space and continuity of activities to make those social connections and feel safe from discrimination, harassment or victimisation.
Advancing equality of opportunity	Public libraries originated from movements to advance equality of opportunity and this remains at the core of their mission including through provision of free access to books and information, events and programmes to encourage reading, literacy and learning and support for health and wellbeing. The proposals would reinvest funds from the library closure at Shirley to improve the offer at Ashburton, New Addington and Central Libraries, deliver a local library outreach offer from other community venues with regular activities, and improve marketing and engagement to reach more residents with the wider library offer. In Shirley this will particularly focus on reaching residents more impacted by deprivation, disabled residents, and older residents at risk of isolation, especially in areas libraries are not currently serving, such as the Shrublands estate area. In New Addington, additional capacity will enable a sustainable outreach service to Fieldway where we are developing outreach services. The closure of the library building will reduce the range of services available in the immediate locality though resources from the library will be reinvested in extending and improving the offer in libraries with a higher footfall and usage including the nearest Croydon libraries, Ashburton and Central.
Fostering good relations	Libraries buildings are important focal points for their communities as places where people of different ages and backgrounds share the same space, where people can find local information and connect with others and where everyone is welcome. Local residents tell us that library activities such as Rhymetimes bring young children and their parents into a social community setting, sometimes for the first time, and knitting groups value the social and wellbeing benefits of meeting others in their communities. Across the central Croydon area, local residents have urged the Council to increase opening hours because working people and their families cannot access their library. Improved opening hours at Ashburton, New Addington and Central Libraries will allow the service to engage in a more regular and focussed programme of activities to improve relations with those local communities who do not feel well served now.



	We heard during the consultation that local library users value Shirley library as a community resource, connecting the community, and closure of the library building could remove this function and facility. If there is a decision to close the Shirley library building, the council will first initiate a process to seek alternative operators to retain and manage the building for community use. If viable proposals are identified the library service will seek to work with new operators to maintain an outreach library offer at the site. The library service will continue to engage with the local Shirley community to develop other outreach opportunities, especially to provide access to books and regular activities at local venues suggested by residents to ensure there is continuity of service locally.
Embedding anti-racism	Maintaining a local library building ensures that there is a local Council building, operated on principles of antiracism. Closure of this facility could limit the awareness and scope for proactive anti-racism in the locality. Current opening hours of two days a week for Shirley Library and parttime hours at Ashburton, New Addington and Central Libraries already limits the scope and scale of service development. Reducing the number of library buildings by four across the borough, including the closure of Shirley library building, will allow the service to deliver a more effective and impactful service from fewer buildings, as well as a localised programme of outreach and engagement. The proposed outreach programme can better embed the Council's anti-racism principles across the borough by delivering cultural programmes and a range of books and materials which promote learning and embed anti-racism.

Stage 4: What evidence has been considered and what consultation has been carried out?

D	ata collection	The following sources of data have been used to consider the impact of the proposals: Ordnance Survey (HMSO 2023) – see maps at end of document
		LSOA data 2021 – local and 1-mile radius
		CIPFA data for 2022-23 – included in Cabinet paper
		Croydon Observatory data using ONS Census 2021
		Croydon Borough Profile 2023
		DPH Research 2022
		Library usage and membership data - The Libraries Consortium (TLC) library management system (23 boroughs)
		Library Performance data on visits, event attendance, issues, use of PCs, new members, active users (1 year) reported monthly by branch
		Health and Wellbeing Strategy and Adult Social Care and Health Strategy. AND Mayor's Business Plan 2022-2026



Chief Executives London Committee's (CELC) Tackling Racial Inequality Standard

The service also engaged consultants Activist to undertake additional research and needs analysis in developing the proposals, as detailed in the following papers from Croydon's Cabinet on 31st Jan 24:

https://democracy.croydon.gov.uk/documents/s53446/Final%20Cabinet%20paper%20-w20Libraries%20Service%20Review.pdf

This included:

- Primary research: Staff engagement and workshop sessions, external partner meetings held with active groups from the last libraries consultation, internal Council colleague meetings including education, health, communities, adults and assets
- Secondary research Analysis of libraries usage and membership data, demographic data and need, health
 inequalities, educational attainment, deprivation, case studies from other library services, insight from previous staff
 engagement, formal consultation responses and equality impact assessments from the last change process in 2021.

The data has been used to understand the current penetration and impact of the library service locally in Shirley, Ashburton, Central Croydon and New Addington, the needs and demographics of the local population, the impact of the proposed closure and the opportunity through a remodelled service to better respond to local need.

For reference: comparative summary of demographic data reviewed from Libraries Consultation, Library database, Observatory (ONS 2021): Focussed on Shirley Library users as those most likely to experience a negative impact.

Data Category by percentage	Consultation respondents unable to use another library service (42.6%)	Consultation respondents - Shirley Library is their main library	Shirley Library Active Users - 2 years	1 mile area LSOA level around Shirley library (all usual residents)	Croydon Borough
Total Count: Residents	96*	225**	955***	33,687	390665
0 to 19	0	0.5	34.6	23.3	25.1
20 to 64	61.7	62.4	35.4	57.1	61.4
65+	38.3	37.1	30	19.6	13.6
Female	77.9	78.7	62.4	53	51.2
Male	22.1	21.3	37.3	47	48.8



Other	0	0	0.3		
White%	83.1	79.5	58.4	55.9	48.4
Asian, Asian British or Welsh	13	12.1		15.7	17.5
%			23.3		17.5
Black, Black British, Black	1.3	3.2		18.1	22.6
Welsh, Caribbean or African			14.8		22.0
Mixed or Multiple ethnic	2.6	4.2		7	7.6
groups			2.5		7.0
Other ethnic group	0	1.1	1	3.3	3.9
Disability	19.5	12.4		13.9	17.2

*96 (42.6%) consultation respondents, of 225 who said Shirley Library is my primary library, said "I would not be able to use another library service." Of these 96 respondents, 81 (84.4%) provided age range information, 86 (89.6%) provided gender information, 77 (80.2%) provided ethnicity information, and 77 (80.2%) provided disability information.

**225 respondents said Shirley Library was their primary library, but only 197 (87.6%) provided age range information, 207 (92%) provided gender information, 190 (84.4%) provided ethnicity information, and 194 (86.2%) provided disability data.

***Active Users have borrowed a book or logged into a PC/online resource during the last 2 years. Please note Croydon usually reports Active Users over 1 year; in this case we have chosen 2 years over the period of change to opening hours and post-COVID, to be more representative of residents locally who could experience an impact as a result of the proposals to close Bradmore Green Library. Please note that this figure may not capture all visitors. Visitors can attend library events without registering for a library card and will therefore not be counted as an Active user. Only 33% active users provided ethnicity information.

Consultation

Formal public consultation must take place in advance of implementing proposals which make significant changes to how local services are delivered. Furthermore, the provision of a 'comprehensive and efficient' public library service is a statutory requirement under the 1964 Public Libraries Act. Councils must also ensure that proposals are consistent with equalities duties.

Please refer to **Appendix B - Library Service Review Phase 3 consultation findings report**, which analyses the consultation findings from Phases 1-2 as well as Phase 3 feedback in detail.

Online consultation survey 8 February – 19 April 2024 (10 weeks) was completed by 3,614 respondents, including 200 who completed paper forms. Respondents included 225 (6.2% of all respondents) who stated that Shirley was the library they visited most often, and of those 96 residents (42.7%) said they could not visit another library service.



In person engagement:

Shirley Library

15/02/2024 Public Meeting (Evening): 50 attending

16/02/2024 Drop In at Shirley Library (Afternoon): 30 attending

10/04/2024 Drop in at Shirley Library (Morning): 32 attending

02/04/2024 Shrublands Estate Youth Bus outreach: 6 conversations

Shirley residents were invited to attend other consultation meetings including online webinars introducing the proposals (7

February 2024) and introducing community run libraries (26 March 2024)

Ashburton Library:

19/03/2024 Drop In: 2 attending

Central Library:

10/02/2024 Drop In: 29 attending

11/04/2024 Clocktower outreach on Central closed day: 23 engagements

13/04/2024 Saturday outreach: 112 engagements

New Addington:

23/02/2024 Drop In: 8 attending 12/04/2024 Drop In: 10 attending

11/04/2024 Drop In Fieldway Community Centre HAF camps: 20 engagements

18/03/2024 ReNA (Renewing New Addington) Meeting: 30 attending

15/04/2024 ReNA Meeting: 30 attending

Equalities feedback received during the consultation: (see Appendix B - Library Service Review Phase 3 consultation findings report)

Page 78: Needs of groups are not currently being served

There is a widely-held view among both individuals but also community partners that the reduced opening hours are preventing many people from accessing the library service, particularly working families and children and young people, as



well as an awareness that the library service currently isn't reaching many vulnerable people in the community who could benefit.

Typical feedback:

- 'I never know when it is going to be open it is rarely open and times seem to change frequently.'
- 'I work full time and libraries are closed at weekends and after 5pm.

Page 79: Shirley Library: The specific impacts on people with protected characteristic

Among those living in the catchment area of the four libraries proposed for closure who took part in the consultation, there was almost universal opposition to closures and a number of key concerns expressed about using other libraries, including accessibility without a car, parking, safety in Central Croydon and Coulsdon, and the impact on particular groups who would not be able to travel.

A large number of responses identified a wide range of detrimental impacts on library users possessing protected characteristics as a result of the proposals being implemented, including older people; children and young families; disabled people; those facing mental health or physical health challenges, and global majority communities. For each library these were the groups most identified as at risk from the closure proposals:

Respondents from Shirley Library expressed concern for impacts on "Older people, disabled people, those on low incomes"

Comments from consultation public meetings, drop-in sessions and online survey regarding proposed closure of Shirley Library and needs of the local community:

- If that library closes, I don't know what the future of Shirley will be, as far as having a community hub and library.
- It's outrageous. Libraries have not been fully open or advertised so of course they are under used. We all need a local library. It's so important. It's not impossible.
- Lots of elderly people at Shirley, some are on the pathway to dementia and they can sit, have a cup of tea, do some knitting in a group, talk with others and this is good. Don't have any money there is not an alternative for this sort of thing.
- We are all getting older, and the importance of being able to get out of your house where possible, and to be somewhere else for social activities is vital both on an individual basis, on a Croydon-wide basis, and nationally there is a big move towards recognising the negative impact on older people if this cannot be achieved.
- The library is a hub for communications



Reviewing the survey responses of those 96 Shirley Library users who said they could not use another library service:

Usage: 15 (15.6%) are Frequent users (Once a week), 51 (53.1%) are Regular users (once a month), 30 (31.3%) are occasional users

Top 3 activities at the library: 85 (88.5%) borrow books, 34 (35.4%) take children to an activity in the library, and 27 (28.1%) get information or advice from staff at the library.

Motivation for using the library: 85 (88.5%) convenient location, 40 (41.7%) good range of physical materials to borrow when I visit, 39 (40.6%) convenient opening hours.

Preferred outreach activity: 32 (40%) Family activities, 28 (35%) Children's & young people's activities, 28 (35%) Information & advice from staff and 24 (30%) Adult learning & education.

Mitigations: A number of people shared their thoughts about the possible ideas that could be put in place to mitigate the effects of the proposed closures. These included

Identifying new partners to take over the building or a community managed model; more use of self-service access
with support for users to become more comfortable with it; exploring alternative opening hours; the use of
volunteers; providing toilet facilities elsewhere.

NB: Alternative proposals for service improvements have been analysed in section 7 of the Cabinet report 25th Sept.

- Alternative venues suggested were Local Café 191 (32.6%) School/Nursery 170 (29.1%) Family Hub 73 (12.5%)
- Alternative Libraries If Shirley Library closed, which other libraries would you visit? 18% would use Croydon Central Library, 28% would use Ashburton library, 21% would use a library outside the borough and 44% stated that they would not be able to use another library service.

Impact on libraries where additional openings are proposed:

Ashburton:

• Really keen to see extended hours - current system makes it difficult for full time employment individuals to visit - it feels very restrictive and would like to see this change.



- It would be much better as it is very difficult to remember which libraries are open and when. By consolidating a bit, we will get a better service with hopefully more resources a more regular times albeit in fewer venues
- I will personally be very happy to see my local library open for 5 or 6 days
- It would be important to have libraries open in the evenings and weekends so it is possible for me to visit as I work full time.
- The library would be more available to school students for quiet homework and study
- Very good idea particularly Saturdays.
- A good thing, but not at the expense of closing libraries
- This is really great news and would make our children use the library much more
- Extending opening hours is not in itself a good thing. A rich, interesting stock of books is essential. As is a tidy, clean and well presented environment. This makes a difference.
- As long as the staff rota is fairly administered, longer opening hours hopefully would benefit the community.
- Good idea as this allows people to access at different times/days
- A couple of evenings would be useful for people after work.
- I am in favour of all libraries being open 6 days/week
- Much needed. I used libraries a lot on maternity leave and not at all when I was back at work due to reduced
 opening hour

New Addington:

- Having New Addington library open such short and few days makes it very hard to work around school. It's never open on a Saturday so even doing the summer reading challenge is made harder by having very set days.
- Saturday opening is essential for very many of us who still work all week and can only visit on a Saturday
- Improved access to library services will benefit the local communities
- This will make things easier for families with multiple children. I could use library services with 1 child while another is at a club nearby.
- It's about time. Never sure when Addington library open since hours reduced
- I would like to see my local New Addington library open more hours and at the weekend

Central Library:

• Extended opening hours will make libraries more accessible to a wider range of people, and encourage more people to make use of them



- Central Library should be the top priority for opening 6 full days a week (Monday to Saturday). It is easily accessible from all parts of the borough.
- The extended opening hours will be more accessible to customers who work from 9 -5
- Libraries should go back to having a late night opening once or twice a week
- I think it's a good idea to extend opening hours. Sometimes I go to Croydon central library on the day it is closed.
- Extending the opening hours back to 5 or 6 day a week opening will be good news for everyone. There is much confusion as to when libraries are open which leads to customers not bothering to go.
- I would really welcome extended hours we have a great library on our doorstep in South Norwood but I work full time and can never visit it
- I hope it helps to increase community cohesion by providing opportunities for local people to meet and interact.
- I do agree that it would be helpful to open libraries and think more creatively about the range of functions and services they can provide in local communities not just those traditionally associated with a library.
- I think it's a really good idea to extend the opening hours. Would be ideal to open on a Sunday self-service as well.
- I think this is right for Central (because it is central) and Ashburton (next to my children's school, so used a lot out of school hours)

Stage 5: Identify any adverse or positive impact and mitigation steps that can be or have been taken

Use the key below to score the likelihood of the proposed change impacting each of the protected groups, by inserting either 1, 2, or 3 against each protected group.	1 = Unlikely to impact 2 = Likely to impact 3 = Certain to impact
Use the key below to score the severity of impact of the proposed change on each of the protected groups, by inserting either 1, 2, or 3 against each protected group.	1 = Low 2 = Medium 3 = High
The score for likelihood and severity are then multiplied.	e.g. Unlikely to impact =1, Low impact =1, total score =1



Characteristics Likelihood of impact		Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*			If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**		
	Age	3	2	6	Scoring is for both positive and negative impact Scoping extent of potential negative impact: Active users (2 years data) by age range registered at Shirley Library by age group (please also refer to data			Mitigation Actions: See more details in summary above Current services on offer	
					table above)				from date of closure and enhanced from January
					Shirley Library	Active Users	0/		2025:
					Age Range	x 2 years* 47	% 5%		1.1 Access to alternative
					<5 5 to 9	99	10%		library nearby:
					10 to 14	108	11%		Access to Ashburton
10					15 to 19	76	8%		Library (1.2m), Central
t 20					20 to 24	36	4%		Library (2.8m), increasing
Acı					25 to 29	28	3%		opening hours in a phased approach from January
<u>i</u>					30 to 34	39	4%		and April and offering
(Equality Act 2010)					35 to 39	46	5%		additional activities in
E)					40 to 44	42	4%		nearest libraries to serve
					45 to 49	38	4%		additional demand such as
risti	isti			50 to 54	35	4%		rhymetimes	
cte					55 to 59	37	4%		
ara					60 to 64	37	4%		1.2 Home Library Service
Š					65 to 69	64	7%		provision (free of charge), available now, especially
eq	Protected Characteristics			70 to 74	71	7%		for older residents or those	
ect				75 to 79	69	7%		with a disability, who	
rote					80 to 84	48	5%		cannot travel to another
О.					85 to 89	23	2%		location and would like a



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of im unknown)*	npact (positive	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**		
				90 to 94 95 to 99 Total *Not all library v Age characteriarea and consultation: Consultation: captured in drop rhymetime sess from parents. To children and captured in surface consultation surface	stic of active cultation respo Library Active Users% 955 34.6% 35.4% 30% 34.6% are und group, higher bein sessions, exions (eg 16 Feche survey was not be used in adults and company and the survey was not be used in adults and company and the survey was not be used in adults and company and the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in adults and company are responsed to the survey was not be used in the survey was not the survey was not be used in the survey was not be used in the s	Shirley LSOA Area 33,687 23.3% 57.1% 19.6% er 20, (26% athan 23.3% in a younger child especially during the comparation of designed a comparation	re under 16), the local dren was ing visits to h feedback I for young ve way with	regular delivery of books to their home. Some residents in Broad Green already access this service <i>Currently providing and extending</i> 1.3 Free 24/7 digital library of 60,000 ebooks/eaudiobooks, hundreds of online magazines, and thousands of newspapers. In the consultation feedback, nearly 15% said it was one of their top 3 services, and some survey respondents from the 4 libraries proposed to close said they would use this service as an alternative. Because digital access and skills are often a barrier to accessing the digital services, a programme of promotion and training would be required, and the service is already



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Young people aged 16-19 participated minimally in the survey (0.5%). 20-64 Active users: 35.4% adults 20-64, much less than 57.1% local area profile. Consultation feedback from local residents suggests the 2 days per week opening hours and closure in evenings and on Saturdays limits access to all and prevents working adults from using the library at all. Consultation: this group provided 62.4% of Shirley Library consultation responses, and represent 61.7% of those who said they would not be able to use another library service, with the largest group aged 35-44 (25%). The consultation findings suggest many are parents who bring their children to library events. 65+ Active Users: 30% are older adults 65+, higher than 19.6% local area profile, which was expected. Consultation: this group provided 37.1% of consultation responses, and represent 38.3% of those who said they would not be able to use another library service, and some disclosed a disability which would prevent them travelling to an alternative library.	delivering a grant funded digital skills programme in partnership with voluntary partner Clear Community Web. Currently Providing & developing training 1.4 Communicate alternative routes to access library services with local residents and groups to support residents of all ages with their choices during the transition of the service, including publicity and information regarding changes, alternative venues for existing activities and groups, change of registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Concern was raised at consultation events with specific regards to the impact of the closure on older people living locally including in nearby care homes. Regular Library Activities specific to age groups: Last year there were 202 regular events & activities at Shirley Library including 65 rhymetimes for under 5s, Summer Reading Challenge, and a range of activities for adults included reading groups, knitting groups and IT support. Class visits: 109 school children visited over the year. Of the 96 survey respondents who said "I would not be able to use another library service" the most important services, after borrowing books (88.5%): 35.4% take children to an activity in the library 28.1% get information or advice from staff at the library The activities most requested: 40% Family activities 35% Children's & young people's activities 30% Adult Learning & Education. The impact is high for Age due to the potential negative impact on the youngest and oldest Shirley residents, and their ability to travel to an alternative or access the digital offer.	proposed to close to make alternative arrangements for their offer 1.5. Provision of a scheduled weekly accessible bus shuttle service for residents with access needs to visit their nearest library Developing the offer to be available from proposed closure date; requires local engagement to finalise offer which must follow decision on future model 2. Library outreach — currently in development 2.1 Establish library outreach activities in local venues. This is a key element of the overall library review proposals, not just a mitigation for
				Negative impact of current service	closure, but essential to



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*					If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				New Add staffed of and Satu time oper programs the succe	sultation reington and pening hours ing hours mes or out ess of these oups illust	reach a wider community with library services. For those 4 libraries proposed to close, staff would facilitate moving existing community activities to local venues to ensure continuity. From April the			
				Age range	% Shirley	% Ashburton	% New Addington	% Central	outreach offer will include a number of venues with
				Age Totals	955	1926	1165	20868	community book collections and regular
				<5	4.92%	4.88%	3.61%	5.16%	outreach activities that
				5 to 9	10.37%	19.31%	14.42%	12.34%	align with the offer at the local venue.
				10 to	11.31%	17.08%	12.96%	8.74%	2.2 Take into account consultation survey
				15 to 19	7.96%	9.40%	10.39%	7.45%	
				20 to 24	3.77%	3.12%	5.41%	5.67%	feedback on alternative venues suggested by local
				25 to 34	7.02%	7.32%	12.88%	15.10%	Shirley residents: • Local Café 191
				35 to 44	9.21%	12.31%	13.91%	17.20%	(32.6%) • School/Nursery 170
				45 to 54	7.64%	8.52%	12.62%	10.43%	(29.1%) • Family Hub 73
									(12.5%)



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summa		(positive, ne	gative, no im	pact or	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				55 to 59	3.87%	3.84%	4.12%	4.30%	2.3 The library service will
				60 to 69	10.58%	7.06%	5.75%	7.59%	pilot regular outreach activity in communities
				70 to 79	14.66%	5.19%	2.75%	4.27%	impacted by closures during the transitional
				80 to 84	5.03%	1.09%	0.86%	1.03%	phase between November
				working only hav This neg the propositive Addition The other parttimes days), and Saturday Library of the control of the contr	parents and le access to to pative impact osal. Closing ry to realise impact by a hal opening er three librare: Central Librard New Addings). The propon Thursdays	o.88% ck suggests the their children, their local librar necessitates to the smallest improvements age character hours and materials (5 days), ngton (3 days posals would restaffed days a vestaffed days a vest	school childrery 2 or 3 days the changes of library in the to the wider a ristic: arketing: area are curre Ashburton Li but closed or einstate Cent and New Addi	en who s a week. butlined in area is area ently brary (4 ral ngton	and March with a full schedule launched in April. 2.4 The Council will seek alternative operators within the voluntary, community and faith sectors for any buildings no longer managed by the library service using a Community Asset Transfer process. Should viable options be forthcoming, the library service will seek to work with any new operators to offer outreach activities from the site.
				all ages.		ing access to t	the library ser	vice for	3. Further Engagement



Characteristics	Likelihood of impact	Severity of impact	Impact score	unknown)*	•	negative, no impact impact on all ages, bu		If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.** 3.1 Develop library forums
				especially the working parents, school children and young children who cannot easily access the library now. There could be a high positive impact for residents who do not use the libraries in the same age categories, who do not know about free activities, digital support and access to free books and information would benefit from additional open hours, outreach and targeted promotion, and the service needs to reach more residents in this way as outlined below: Current active users (2 years) represent approximately 10% of all Croydon residents, but it's lower for individual parttime libraries: Ashburton Library (open 4 days/inc Saturday) serves 2.7% of residents within 1 mile of the library			oung no yho om on, way	of local residents and community partners to act as a reference group and inform future development and improvement of the library service 3.2 Ongoing review of library services with community groups and library users to ensure all ages are represented and served by new model:
				Ashburton Library % by age Ages 0 – 19 Ages 20 – 64 Ages 65 + New Addington 5% of residents		Ashburton LSOA Area 71,328 23.6% 62.4% 14% days/not Saturday) setthe library	erves	The mitigation actions will be further updated and reviewed as opportunities emerge and develop.



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*					If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Addington Library % by age Ages 0 - 19 Ages 20 - 64 Ages 65 + Croydon Centra but for consister active users and equivalent prop mile radius.	41. 52. 6. al Library sency of comp	rs LSO 65 4% 4% 2% rves a widerison, recoydon lib	presents half of raries and serve	f all es an	
				Central Library % by age Ages 0 - 19 Ages 20 - 64 Ages 65 + Shirley serves 2 library (see table service to provious nearby outreach Of those who sa consultation sur	e above) an de continuity n venues. aid they prin	d it is the of service narily use	intention of the e at one or mor Shirley Library	re in the	



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Library, 12% would use Central Library, and 21% would use a library outside the borough. Shirley residents will benefit from access to improved open hours and a wider range of activities possible at these alternative Croydon libraries. Local outreach: Shirley residents, especially the 96 respondents who cannot access other libraries will need local outreach and other mitigations for continuity of service as stated, and capacity for outreach will also benefit the wider area, with staff visiting nurseries, schools, care homes, community centres, etc, ensuring library services are promoted and accessible to a much wider population of residents of all ages. Additional Activities: Additional Staffed opening hours will allow more activities to take place, especially on Saturdays, which will have a high positive impact for all ages and increase attendance. It is the intention of the library service to rehome current regular activities that take place in Shirley Library, especially rhymetimes for families with under 5's, providing continuity locally (see above summary of activities). Additionally, the proposals would allow capacity to run more activities at Ashburton Library during a fulltime week, and in New Addington on Saturdays.	



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Last year Ashburton Library provided 203 activities with 2666 attending, including 47 Rhymetimes and 22 class visits (363 children) and 596 attendances at regular adult groups including reading group, knitting group, health groups and author events. Last year, open just 2 days a week, New Addington offered 244 activities with 2258 attending, including 47 Rhymetimes and 25 class visits (328 children) and 417 attendances at regular adult groups including craft and knitting groups. The additional Saturday could double the offer for children, and provide capacity for more adult activities, and intergenerational activities, which would have a high positive impact on all ages.	
Disability	3	2	6	Scores are for potential negative and positive impact as outlined below: Scoping potential negative impact for proposed closure of Shirley Library: The local area data suggests 15% of Shirley residents have a disability of some kind, which is slightly higher than the overall Croydon average. Active Library Users: There is no meaningful data from the library service database, which collects information on disability if it is	Mitigation Actions: See more details in summary above Current services on offer from date of closure and enhanced from January 2025: 1.1 Access to alternative library nearby: Access to Ashburton Library (1.2m), Central



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				volunteered. As it is not mandatory, it is not held in statistically meaningful quantities. Libraries provide Equalities Act compliant spaces in most libraries, including accessible toilet facilities. Consultation survey data for 225 survey respondents who use Shirley Library indicates that 12.4% reported a	Library (2.8m), , increasing opening hours in a phased approach from January and April and offering additional activities in nearest libraries to serve
				disability, and local residents highlighted disability and local access to library services as an equalities issue during face to face discussions with local residents. Access for residents with disabilities was also raised as a concern in consultation meetings and petitions.	additional demand such as rhymetimes 1.2 Home Library Service provision (free of charge), available now, especially
				Of the 77 Shirley Library users who told us they could not use another library service, 15 (19.5%) have one or more disabilities, including mobility disability (46.7%), hearing or sight disability (33.4%) and hidden disabilities including asthma/diabetes (13.4%) or ADHD/Autism (13.4%). Many told us about the benefits to their health through social connections through activities at Shirley Library, and the service is actively seeking alternative local venues to continue these activities.	for older residents or those with a disability, who cannot travel to another location and would like a regular delivery of books to their home. Some residents in Broad Green already access this service Currently providing and extending
				Negative impact of current service The consultation respondents from Shirley, Ashburton, New Addington and Central Libraries reported that the current level of staffed opening hours, especially the lack of late openings and Saturdays, did not meet their needs. The current part time opening hours, lack of capacity for	1.3 Free 24/7 digital library of 60,000 ebooks/eaudiobooks, hundreds of online magazines, and thousands



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				promotion, local programmes or outreach, has had a negative impact on all library users, including those with a disability. Scoping potential positive impact for additional opening hours at Ashburton, New Addington and Central Libraries: Ashburton Library: The local area data (ONS) suggests 14.4% of Ashburton residents have a disability of some kind, which is slightly more on average than the overall Croydon average of 14%. From the consultation feedback, Ashburton: (128 respondents): 25 19.5% have one or more disabilities, including 26.1% mobility, 4.3% hearing, 8.7% sight, 43.4% hidden disabilities (autism/ADHD). Those with a disability for whom Ashburton is their regular library, were asked about increasing open hours, and 52% stated "it would make it much easier/a little easier to visit a library at a time convenient for me." New Addington Library: Additional opening hours would provide full time opening including Saturdays for New Addington Library. The local area data (ONS) reports 17.96% have a disability, which is much higher than the overall Croydon 14%, and	of newspapers. In the consultation feedback, nearly 15% said it was one of their top 3 services, and some survey respondents from the 4 libraries proposed to close said they would use this service as an alternative. Because digital access and skills are often a barrier to accessing the digital services, a programme of promotion and training would be required, and the service is already delivering a grant funded digital skills programme in partnership with voluntary partner Clear Community Web. Currently Providing & developing training 1.4 Communicate alternative routes to access library services with local residents and



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				generally there is a higher percentage of residents experiencing poor health as against the average for Croydon: Fair (13.6%/11.4%), bad (4.8%/3/1%) or very bad health (1.4%/1%). From the consultation feedback: (50 respondents), 14 (28%) have one or more disabilities, of those, 35.73% mobility, 21.4% hearing/sight, hidden disabilities (asthma/diabetes/epilepsy) 35.7%, and hidden disabilities (autism/ADHD) 49.9%. Those with a disability for whom New Addington Library is their regular library, were asked about increasing open hours, and 42.9% stated "it would make it much easier/a little easier to visit a library at a time convenient for me." Croydon Central Library: The proposals would provide Monday to Saturday fulltime opening hours for Croydon Central Library, which would improve access to current users and nonusers. including for those with a disability. The local area data for Fairfield (ONS) reports 13.65% have a disability. From the consultation feedback, Croydon Central Library: (379 respondents): 67 17.7% have one or more disabilities, of those, 30.3% mobility, 16.7% hearing, 3% sight, hidden disabilities (asthma/diabetes/epilepsy) 35.7%, hidden disabilities (autism/ADHD) 69.6%.	groups to support residents of all ages with their choices during the transition of the service, including publicity and information regarding changes, alternative venues for existing activities and groups, change of registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries proposed to close to make alternative arrangements for their offer 1.5. Provision of a scheduled weekly accessible bus shuttle service for residents with access needs to visit their nearest library Developing the offer to be available from



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Those with a disability for whom Croydon Central Library is their regular library, were asked about increasing open hours, and 47.8% stated "it would make it much easier/a little easier to visit a library at a time convenient for me." For this reason, the scoring for disability is also considered to have a high positive impact.	proposed closure date; requires local engagement to finalise offer which must follow decision on future model 2. Library outreach – currently in development
					2.1 Establish library outreach activities in local venues. This is a key element of the overall library review proposals, not just a mitigation for closure, but essential to reach a wider community with library services. For those 4 libraries proposed to close, staff would facilitate moving existing community activities to local venues to ensure continuity. From April the outreach offer will include a number of venues with community book collections and regular



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					outreach activities that align with the offer at the local venue. 2.2 Take into account
					consultation survey feedback on alternative venues suggested by local Shirley residents: • Local Café 191 (32.6%) • School/Nursery 170 (29.1%) • Family Hub 73 (12.5%)
					2.3 The library service will pilot regular outreach activity in communities impacted by closures during the transitional phase between November and March with a full schedule launched in April. 2.4 The Council will seek alternative operators within



Chai	acteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
						the voluntary, community and faith sectors for any buildings no longer managed by the library service using a Community Asset Transfer process. Should viable options be forthcoming, the library service will seek to work with any new operators to offer outreach activities from the site. 3. Further Engagement 3.1 Develop library forums of local residents and community partners to act as a reference group and inform future development and improvement of the library service 3.2 Ongoing review of library services with community groups and library users to ensure all



Characte	eristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
						ages are represented and served by new model: • Children and families who attend regular library events, who might not be able to travel to another library because of a disability • Schools, nurseries, children's centres and other local groups that support children with disabilities • Adults who attend regular library events who might have physical or hidden disabilities • Health & wellbeing organisations • Voluntary, Community & Faith groups who provide services for those



Char	acteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
						with a disability, especially to engage with those who do not use the library service • Local Community Partnerships network engagement The mitigation actions will be further updated and reviewed as opportunities emerge and develop.
	Gender Reassignment	1		1	No impact indicated/Low Impact: ONS Census Data from 2021 suggests Croydon's transgender population is 1% of the overall population, but the consultation and engagement did not reveal the extent to which the proposed changes to libraries would have a positive or negative impact on this group. The Library service does not collect information regarding gender reassignment because it is not required for the service and would exceed GDPR limits for collecting data.	There is no indication from the feedback that a mitigation is required for this protected characteristic, but the library service would work in partnership with all groups to improve access to the library service offer and ensure the service was inclusive to all.



Cha	racteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					The library review consultation survey did not provide significant data for this protected characteristic. Feedback following engagement with local groups during the consultation indicated that the proposed changes to libraries would not have a positive or negative impact on the basis of gender reassignment, and therefore there are no mitigations identified.	
	Marriage or Civil Partnership	1	1	1	No/Low Impact The Library service does not collect information regarding marriage and civil partnership because it is not required for the service and would exceed GDPR limits for collecting data. Reviewing the Consultation survey data, there was no specific feedback during the consultation process that the proposals would have a negative impact on residents on the basis of marriage and civil partnership.	There is no indication from the feedback that a mitigation is required for this protected characteristic, but the library service would work in partnership with all groups to improve access to the library service offer and ensure the service was inclusive to all.
	Pregnancy and Maternity	2	2	4	Potential negative and positive impact: Active Users: The Library service does not collect information regarding pregnancy and maternity because it is not required for the service and would exceed GDPR limits for collecting data.	Mitigation Actions: See more details in summary above Current services on offer from date of closure and enhanced from January 2025:



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				However, all libraries host free weekly rhymetime activities, babies can have a library card, and parents can borrow books for their babies as well as books on pregnancy and parenting from all libraries. New parents benefit from as they build social networks and get support from other parents; babies and toddlers are introduced to singing, their first books, and parents say it's an opportunity for all to bond and socialise Shirley Library staff provided 65 rhymetimes last year with an attendance of 275 babies and young children and their parents. Consultation: Shirley Library users were asked Which library services do you use most often?: 72 (32.3%) take children to activities in a library and borrow books for their children. Many respondents referred to the health and wellbeing benefits they derived from library activities, that gave them community connection and reduced isolation, and of the socialisation benefits for their babies. Of the 96 respondents to the consultation survey who said they could not use any other libraries, 28% attend children's activities/less than 3% had a baby in last 12 months Without mitigations, any reduction of these current services could have a negative impact on the protected characteristic of Pregnancy and Maternity.	1.1 Access to alternative library nearby: Access to Ashburton Library (1.2m), Central Library (2.8m), , increasing opening hours in a phased approach from January and April and offering additional activities in nearest libraries to serve additional demand such as rhymetimes 1.2 Home Library Service provision (free of charge), available now, especially for older residents or those with a disability, who cannot travel to another location and would like a regular delivery of books to their home. Some residents in Broad Green already access this service <i>Currently providing and extending</i>



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Negative impact of current service The consultation respondents from Shirley, Ashburton, New Addington, and Central Library reported that the current level of staffed opening hours, especially the lack of late openings and Saturdays, did not meet their needs. The current part time opening hours, lack of capacity for promotion, local programmes or outreach, has had a negative impact on all library users. Unlike libraries in other boroughs, Croydon libraries does not provide full time open hours to families of young children in Croydon, and many libraries in district centres are not open on Saturdays, traditionally the busiest days. This has had a high negative impact on working parents who cannot take their children to a library for free children's activities and access to books on a weekday of their choice or a Saturday. Potential positive impact: Of the four libraries used by residents in this area, only Ashburton and Central Library are open on a Saturday. Both Shirley Library (2 days) and New Addington Library (3 days) are closed on Saturdays. By closing Shirley Library building, the service could staff Ashburton Library Library fulltime, and within the wider proposals, New Addington would open 5 days, including Saturdays, and Central Library would open full time. Also through the proposals, it is the intention that the outreach programme would continue to provide weekly	library of 60,000 ebooks/eaudiobooks, hundreds of online magazines, and thousands of newspapers. In the consultation feedback, nearly 15% said it was one of their top 3 services, and some survey respondents from the 4 libraries proposed to close said they would use this service as an alternative. Because digital access and skills are often a barrier to accessing the digital services, a programme of promotion and training would be required, and the service is already delivering a grant funded digital skills programme in partnership with voluntary partner Clear Community Web. Currently Providing & developing training



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				rhymetimes in local venues accessible to Shirley residents, and there are alternatives across the area: Ashburton Library staff provided 55 Rhymetimes to 1,123 attendees under 5 and their parents/carers last year, New Addington 47 rhymetimes for 1,002, and Central Library provided 148 rhymetimes for 6,901 attendees. Full time opening hours would greatly increase engagement in the area by allowing a full programme of activities and make it easier for parents to drop in without finding the library is closed. With Ashburton, New Addington and Central Libraries operating fulltime, including on Saturdays, and with outreach activities in Shirley, there would be a high positive impact on the protected characteristic of Pregnancy and Maternity.	1.4 Communicate alternative routes to access library services with local residents and groups to support residents of all ages with their choices during the transition of the service, including publicity and information regarding changes, alternative venues for existing activities and groups, change of registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries proposed to close to make alternative arrangements for their offer
					scheduled weekly



Cha	racteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
						accessible bus shuttle service for residents with access needs to visit their nearest library Developing the offer to be available from proposed closure date; requires local engagement to finalise offer which must follow decision on future model 2. Library outreach – currently in development 2.1 Establish library outreach activities in local venues. This is a key element of the overall library review proposals, not just a mitigation for closure, but essential to reach a wider community with library services. For those 4 libraries proposed to close, staff would facilitate moving existing community activities to



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					local venues to ensure continuity. From April the outreach offer will include a number of venues with community book collections and regular outreach activities that align with the offer at the local venue. 2.2 Take into account consultation survey feedback on alternative venues suggested by local Shirley residents: • Local Café 191 (32.6%) • School/Nursery 170 (29.1%) • Family Hub 73 (12.5%) 2.3 The library service will pilot regular outreach activity in communities impacted by closures during the transitional



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					phase between November and March with a full schedule launched in April.
					2.4 The Council will seek alternative operators within the voluntary, community and faith sectors for any buildings no longer managed by the library service using a Community Asset Transfer process. Should viable options be forthcoming, the library service will seek to work with any new operators to offer outreach activities from the site. 3. Further Engagement
					3.1 Develop library forums of local residents and community partners to act as a reference group and inform future development



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					and improvement of the library service 3.2 Ongoing review of library services with community groups and library users to ensure all ages are represented and served by new model: • Children and families who attend regular library events, who might not be able to travel to another library • Schools, nurseries, children's centres and other local groups that support families • Adults who attend regular library events • Health & wellbeing organisations • Voluntary, Community & Faith



Char	racteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
						groups who provide services, especially to engage with those who do not use the library service • Local Community Partnerships network engagement The mitigation actions will be further updated and reviewed as opportunities emerge and develop.
	Race	2	2	4	No Impact indicated/Low impact Croydon is an ethnically diverse borough with 51.6% of the population from a global majority background with the largest groups being people of Black ethnicities (22.6%) and people of Asian ethnicities (17.5%). Croydon overall has seen a shift in ethnic profile over the last 10 years with an increase in global majority populations and decrease in white population.	Mitigation Actions: See more details in summary above Current services on offer from date of closure and enhanced from January 2025: 1.1 Access to alternative library nearby:



Characteristics	Likelihood of impact	Severity of impact	Summary o unknown)*	• '	ositive, negati	ve, no imp	act or	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**	
			Shirley Lower proportion of reflected also breakdown	egative impa er Layer Sup of white reside so in the libra and consulta rs by Ethnic	Access to Ashburton Library (1.2m), Central Library (2.8m), , increasing opening hours in a phased approach from January and April and offering additional activities in nearest libraries to serve				
				Of the 96 co Shirley Libra library, 64 p (80.2%): 83.1% white 13% Asian (1.3% Black 2.6% Mixed	onsultation reary and said frovided information (all age rangemajority und race.		o primarily use anothe e: local reside	r ents,	additional demand such as rhymetimes 1.2 Home Library Service provision (free of charge), available now, especially for older residents or those with a disability, who cannot travel to another location and would like a regular delivery of books to their home. Some residents in Broad Green already access this service <i>Currently providing and extending</i> 1.3 Free 24/7 digital library of 60,000 ebooks/eaudiobooks,



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				community of all ages in Shirley who currently access library services. There is also likely to be a negative impact on the Asian library users aged under 55. Negative impact of current service The consultation respondents from Shirley, Ashburton, New Addington and Central Libraries all agreed that the current level of staffed opening hours, especially the lack of late openings and Saturdays, did not meet their needs. The current part time opening hours, lack of capacity for promotion, local programmes or outreach, has had a negative impact on all library users, including those with a disability. Potential Positive impact The data suggests the current library service is not reaching all residents in the area proportionately, and the library membership is out of proportion with the ethnicities in the area's communities. The proposed outreach to community groups is needed and could have a high positive impact in the Shirley area, especially near the Shrublands estate which local residents have identified as a priority area for outreach during the consultation. For example, partnership with the proposed venue at West Wickham & Shirley Baptist Church, would bring the library activities closer to the Shrublands estate. Increased opening hours for Ashburton, New Addington, and Central Libraries would create a fulltime service, with	hundreds of online magazines, and thousands of newspapers. In the consultation feedback, nearly 15% said it was one of their top 3 services, and some survey respondents from the 4 libraries proposed to close said they would use this service as an alternative. Because digital access and skills are often a barrier to accessing the digital services, a programme of promotion and training would be required, and the service is already delivering a grant funded digital skills programme in partnership with voluntary partner Clear Community Web. Currently Providing & developing training 1.4 Communicate alternative routes to



Characteristics	Likelihood of impact	Severity of impact	Impact score	unknown)*	impact (positive,	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**		
				which are illustrated by the categories white Asian Black Mixed Other *Ethnicity pro Ethnicity White Asian Black Mixed Other *Ethnicity pro Addington X Ethnicity (6)	Central Library C Active Users* L	Ashburton LSOA Area 49.3% 14.9% 23.5% 8.6% 3.8% ctive Users New Addington LSOA Area 61.2% 6.7% 23.7% 6.4% 2.5%	ations,	access library services with local residents and groups to support residents of all ages with their choices during the transition of the service, including publicity and information regarding changes, alternative venues for existing activities and groups, change of registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries proposed to close to make alternative arrangements for their offer 1.5. Provision of a scheduled weekly accessible bus shuttle service for residents with access needs to visit their nearest library



Characteristics Likelihood of impact of impact impact impact score unknown)*					of impact (positive	e, negative,	no impact or	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Additional of outreach, wider area, to the prote	27.7% 26.4% 5.7% 2.8% rovided by 40% acrary pening hours in 3 vill have a potential and potentially berected characteristic ess represented as	libraries, as v high positive nefit all ethnic of race, espe	vell as targeted impact on the cities in respect ecially those	Developing the offer to be available from proposed closure date; requires local engagement to finalise offer which must follow decision on future model 2. Library outreach – currently in development 2.1 Establish library outreach activities in local venues. This is a key element of the overall library review proposals, not just a mitigation for closure, but essential to reach a wider community with library services. For those 4 libraries proposed to close, staff would facilitate moving existing community activities to local venues to ensure continuity. From April the outreach offer will include a number of venues with



Characteris	tics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
						community book collections and regular outreach activities that align with the offer at the local venue.
						2.2 Take into account consultation survey feedback on alternative venues suggested by local Shirley residents: • Local Café 191 (32.6%) • School/Nursery 170 (29.1%) • Family Hub 73 (12.5%)
						2.3 The library service will pilot regular outreach activity in communities impacted by closures during the transitional phase between November and March with a full schedule launched in April.



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					2.4 The Council will seek alternative operators within the voluntary, community and faith sectors for any buildings no longer managed by the library service using a Community Asset Transfer process. Should viable options be forthcoming, the library service will seek to work with any new operators to offer outreach activities from the site. 3. Further Engagement 3.1 Develop library forums of local residents and community partners to act as a reference group and inform future development and improvement of the library service 3.2 Ongoing review of library services with



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					community groups and library users to ensure all ages are represented and served by new model: • Focussed engagement with partners representing impacted ethnic communities • Children & families who attend regular library events • Schools, nurseries, children's centres and other local groups • Health & wellbeing organisations • Voluntary, Community & Faith groups attended by diverse communities, especially to engage with those



Chai	racteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
						who do not use the library service Local Community Partnerships network engagement
						The mitigation actions will be further updated and reviewed as opportunities emerge and develop.
	Religion or Belief	1	1	1	Croydon Borough Profile 2023: Just under half (48.9%) of Croydon respondents for the Census 2021 stated they were "Christian" compared to 56.4% for the Census 2011. About 1 in 4 (25.9%) stated that they had no religion compared to 1 in 5 (20.0%) for Census 2011. Croydon people following the Muslim religion are the second biggest religious group, after Christians, increasing from 8.1% to 10.4% over the 10 years to March 2021 Active Users: The Library service does not collect information regarding Religion & Belief because it is not required for the service and would exceed GDPR limits	Mitigation Actions: Engagement to continue with local community groups, including faith groups, to ensure the service development and programming will engage with underserved or marginalised groups, seeking to ensure the library services are welcoming to all. In developing an outreach plan, there have been



Characteristics	Summary of ii unknown)*	mpact (p	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**						
				for collecting descriptions and second secon	The sur rley, Ash p provide ough Pro	information of vey respond burton, Cent d information ofile in that th	displays. ents whos ral Library n on Relig e majority	se primary y and New jion & Belief, y are	opportunities identified with faith organisations, as well as other community groups, to identify a local venue to establish library outreach activities for all ages. The outreach proposals are key to reaching a wider community, not just a
				Consultation Profile %	Shirley	Ashburton	Central	New Addington	mitigation for closure, and faither organisations offer
				Christian	53.3	39.9	40.3	52.8	universal community
				Hindu	4.7	1.4	4.7	0	support and activities
				Muslim	1.4	2.1	3.2	5.7	across Croydon. We would seek to work in
				Other	3.2	6.8	4	3.8	partnership to deliver
				No religion	20.6	30.8	33.6	28.3	library services alongside
				The data from would not be a majority Christi	ble to use	e another lib	rary servi	ce," remains	an existing offer, providing a community book collection and library activities.
				Shirley (96)	%	7			During meetings and drop
				Christian	50.5	-			ins, residents suggested
				Hindu	4.4	-			contact with various faith
				Muslim	2.2				groups, and the service
				Other	3.3				has met with Christian and
				No religion	17.6				Muslim leaders in Shirley,



Char	acteristics	Likelihood of impact	Severity of impact	Impact score	Summary of unknown)*	f impact (po	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**		
			religion from Addington Li during the co	Shirley, Ash braries, ther onsultation as proposals	nburton, Cer re was no sp bout a nega on the basis	on the profiles by intral and New pecific feedback itive or positive of the protected	seeking to build an outreach service that aligns with community services offered locally. The library service contact West Wickham & Shirley Baptist Church located 0.8m from Shirley Library, and we are in the process of doing this.		
	Sex	3	2	6	Scoping ext Active Users years) for Sh	ow: ent of pote s: Based or irley Library d be a disproease also re	ntial negation the Active the impact	ve impact: library user data (x 2 of the proposed higher on women able above for	Mitigation Actions: See more details in summary above Current services on offer from date of closure and enhanced from January 2025: 1.1 Access to alternative library nearby: Access to Ashburton
			Sex	Library	Shirley	Croydon	Library (1.2m), Central		
			%	955	26,024	390,727	Library (2.8m), , increasing opening hours in a phased		
			Female	62%	53%	48%	approach from January		
			Male	37%	47%	52%	and April and offering		
			Other	1%	0%	0%	additional activities in		
									nearest libraries to serve



	kelihood f impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*				If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				proportion, corline with tradition library users oldest resident events, and mechildren to libration: to the survey a 225 residents provided information on male. Positive Imparation of the country of the survey and they could be said they c	mpared to Sonal library is more equal to the sare rary activities. More wone and attende who respond attende who respond those 96 do not use ar Sex: 77.9%	nen than men have d meetings and dro ded to the consulta ex: 78.7% were fe Shirley Library me nother library, 86 p were female and	e responded op ins. Of the ation, 163 emale and embers who rovided 22.1% were	additional demand such as rhymetimes 1.2 Home Library Service provision (free of charge), available now, especially for older residents or those with a disability, who cannot travel to another location and would like a regular delivery of books to their home. Some residents in Broad Green already access this service Currently providing and extending 1.3 Free 24/7 digital library of 60,000
			Proportionately more women responded to the survey than men, and many more women are represented in the positive responses to proposed changes. Ashburton:			ebooks/eaudiobooks, hundreds of online magazines, and thousands of newspapers. In the		
				Ashburton	Active Users %	Survey respondents %		consultation feedback, nearly 15% said it was one
				Female	62.1%	68.7%		of their top 3 services, and
				Male	37.4%	31.3%		some survey respondents
				Other	0.2%	0		from the 4 libraries



		Impact score	Summary of impact (positive, negative, no impact or unknown)*			If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**		
				Central Female Male Other Additional op Central Libra	Active Users % 62.2% 37.6% 0.1% ntral Library Active Users % 57.7% 41.6% 0.2% en hours at Aries would have	Survey respondents % 74.5% 25.5% Survey respondents % 65.2% 34.8% 0 Ashburton, New A ave a disproportionts in the wider are	ddington and nately positive	
								information regarding



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					changes, alternative venues for existing activities and groups, change of registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries proposed to close to make alternative arrangements for their offer 1.5. Provision of a scheduled weekly accessible bus shuttle service for residents with access needs to visit their nearest library Developing the offer to be available from proposed closure date; requires local engagement to finalise offer which must follow decision on future model



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**		
					2. Library outreach – currently in development 2.1 Establish library outreach activities in local venues. This is a key element of the overall library review proposals, not just a mitigation for closure, but essential to reach a wider community with library services. For those 4 libraries proposed to close, staff would facilitate moving existing community activities to local venues to ensure continuity. From April the outreach offer will include a number of venues with community book collections and regular outreach activities that align with the offer at the local venue.		



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					2.2 Take into account consultation survey feedback on alternative venues suggested by local Shirley residents: • Local Café 191 (32.6%) • School/Nursery 170 (29.1%) • Family Hub 73 (12.5%)
					 2.3 The library service will pilot regular outreach activity in communities impacted by closures during the transitional phase between November and March with a full schedule launched in April. 2.4 The Council will seek alternative operators within the voluntary, community and faith sectors for any buildings no longer



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					service using a Community Asset Transfer process. Should viable options be forthcoming, the library service will seek to work with any new operators to offer outreach activities from the site.
					3.1 Develop library forums of local residents and community partners to act as a reference group and inform future development and improvement of the library service
					 3.2 Ongoing review of library services with community groups and library users to ensure all ages are represented and served by new model: Children & families who attend regular



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**		
					library events, including women and mothers Schools, nurseries, children's centres and other local groups that cater for parents and babies Health & wellbeing organisations Voluntary, Community & Faith groups attended by both women and men, especially to engage with those who do not use the library service Local Community Partnerships network engagement		
					The mitigation actions will be further updated and		



Cha	racteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
						reviewed as opportunities emerge and develop.
	Sexual Orientation	1	1	1	No Impact indicated/Low Impact: ONS Census Data from 2021 indicates Croydon's heterosexual population is 87.8% with 1.51% gay/lesbian and 1.18% bisexual overall. Active Users: The Library service does not collect information regarding sexual orientation because it is not required for the service and would exceed GDPR limits for collecting data. Consultation: Consultation survey responses from those who provided details, indicated that the majority (72 – 83%) were heterosexual: Shirley Library: Of the 225 Shirley Library survey respondents, 77.8% are heterosexual, 1.1% gay/lesbian, 1.1% bisexual Ashburton Library: Of the 147 survey respondents, 72% heterosexual, 3.5% gay/lesbian, 2.8% bisexual New Addington Library: Of the 54 survey respondents, 83.3% heterosexual, 1.8% gay/lesbian, 1.9% bisexual. Croydon Central Library:	There is no indication from the statistical data and consultation feedback that a specific mitigation is required for this protected characteristic, but the library service would continue to engage with local community groups to ensure the service development and programming planned will engage with all groups regardless of their sexual orientation, The service will identify underserved or marginalised groups, to ensure libraries serve all communities and increase activities and resources that are inclusive of LGBTQ+ communities.



Cha	racteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					If the 418 survey respondents, 72.8% heterosexual, 5.7% gay/lesbian, 3.7% bisexual, 2.5 other The library review consultation survey did not provide significant data for this protected characteristic. Feedback following engagement with local groups during the consultation indicated that the proposed changes to libraries would not have a positive or negative impact on the basis of sexual orientation, and therefore there are no mitigations identified.	



Stage 6: What is the outcome of your assessment? Select one of these four options:

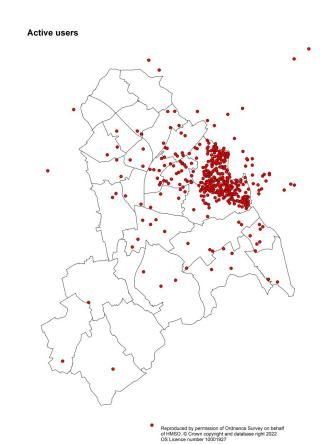
Decision	Definition	Conclusion - Mark 'X' below
No major	Our analysis demonstrates that the proposed change is robust. The evidence	
change	shows no potential for discrimination and we have taken all opportunities to	
	advance equality and foster good relations, subject to continuing monitoring and	
	review. If you reach this conclusion, state your reasons and briefly outline	
	the evidence used to support your decision.	
Adjust the	We will take steps to lessen the impact of the proposed change should it	
proposed	adversely impact the Council's ability to meet any of the Public Sector Duties,	
change	remove barriers or better promote equality. We are going to take action to ensure	
	these opportunities are realised. If you reach this conclusion, ensure you	
	have completed Section 5 above.)
Continue the	We will adopt or continue with the change, despite potential for adverse impact or	X
proposed	opportunities to lessen the impact of discrimination, harassment or victimisation	
change despite	and better advance equality and foster good relations between groups through	
potential for	the change. However, there are justifiable reasons to continue as planned. If you	
adverse impact	reach this conclusion, ensure you have completed Section 4 above, clearly	
	setting out your justifications.	
Stop or amend	Our change would have adverse effects on one or more protected groups that	
the proposed	are not justified and cannot be mitigated. Our proposed change must be stopped	
change	or amended.	

Stage 7: EQIA Monitoring and Sign Off

How will the EQIA be reviewed and monitored, including timescales?	The EQIA will be reviewed annually to assess the impact of the library service operation for further improvement.	ing model and i	dentify areas
Equalities advice received from:	Ken Orlukwu; Senior Equalities Officer Helen Reeves; Head of Strategy and Policy	Date:	02/09/24
EQIA approved by:	Kristian Aspinall; Director of Culture and Community Safety	Date:	02/09/24



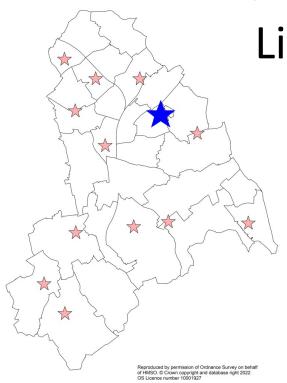


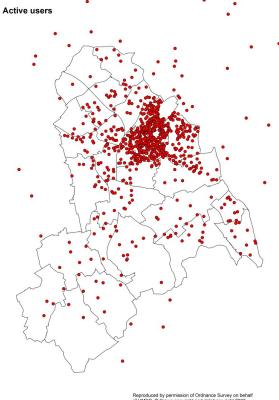






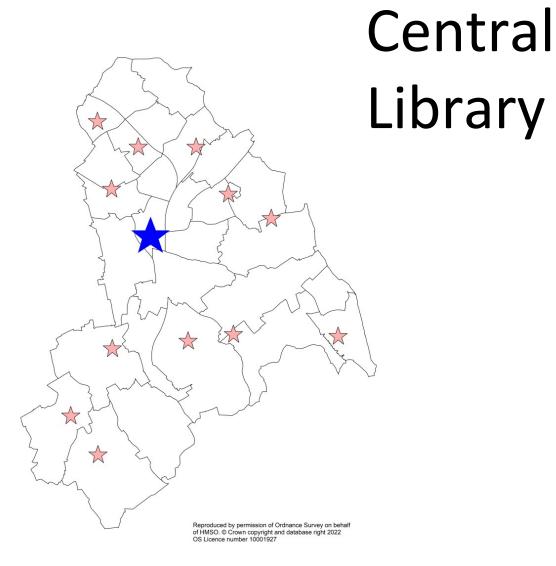


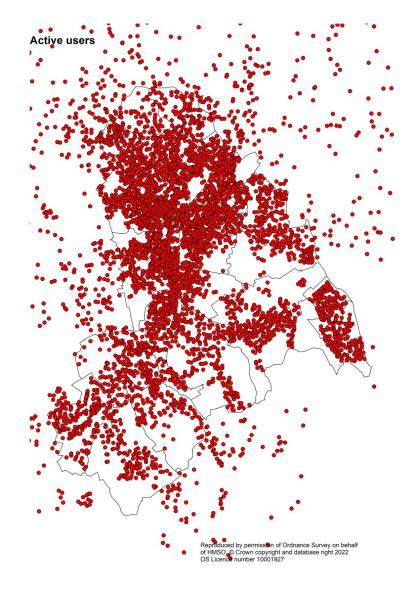








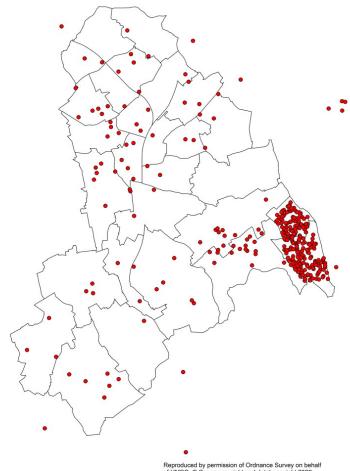








Active users



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