

Equality Impact Assessment: Template

Stage 1: The proposed change that is being assessed and responsibility for the EQIA

Name of the proposed change	Croydon Library Services Review: Remodelling of the library service for residents in the vicinity of Coulsdon and Old Coulsdon (Coulsdon and Bradmore Green Libraries), including: - Extension of opening hours and offer at Coulsdon Library - Closure of Bradmore Green Library - Introduction of an outreach service to better meet local need including on the Tollers estate See Cabinet paper document pack 25 th September 2024 for full details. This EQIA should be read in tandem with the Cabinet Paper and Appendices
Purpose of proposed change	Improvement of library services for people who live, work and study in Croydon
Is this a change to a policy, practice or service?	Change to Croydon's library services
Who has senior level responsibility for the proposed change?	Nick Hibberd, Corporate Director of Sustainable Communities, Regeneration & Economic Recovery
Who is completing this assessment?	Joan Redding, Library & Archives Services Manager/Stephanie Wilson, Head of Culture, Leisure & Libraries
Indicate where your EQIA will be submitted to including date where known:	Cabinet, 25 September 2024

Stage 2: Deciding what relevance the proposed change has for equality

Is the proposed change likely to impact on any of the	⊠ Communities
following? If there is no equality relevance for either go to Stage 7 and get sign off	☐ Employees This form considers the impact of the proposed changes for Croydon communities.



Is the impact on equality low, medium or high?

The Libraries Review has been undertaken to consider the impact of the last change to the library service model in 2022 and to consider how the service could be improved to reach more residents.

From the analysis of the data and responses to the consultation on libraries we have found that there are negative equalities impacts from the current service model which provides part time opening hours over thirteen buildings. Whilst the model retains a wider geographic spread of library buildings, the limited opening hours prevent many people being able to access services, particularly children & young people in local schools, working age people and families. The limited resource for marketing, engagement and outreach also prevents the service reaching more people in the local area and only a small proportion of the population use the library service.

Consultation feedback indicates the current service with parttime hours is having a negative impact on both Coulsdon Library and Bradmore Green Library (Old Coulsdon) library users with the same protected characteristics, especially age, disability, and sex outlined in this EQIA. The negative impact is also evident through reduced usage outlined in the other reports prepared for Cabinet 25 September.

In assessing the impact of the proposals we have considered:

- Data on library users to assess the most direct impact
- Responses from the public consultation from library users
- Census data (Local Lower Super Output Area LSOA) on the local community around Bradmore Green Library to assess the wider impact of the loss of the facility
- Demographic data on the Coulsdon area overall

The equalities impact of the proposed model is mixed:

Potential negative impact of proposal for the community local to Bradmore Green Library:

High: Age, Disability and Sex



Medium: Pregnancy & Maternity and Race

Low/No Impact indicated: Gender reassignment, Sexual Orientation, Marriage or Civil Partnership, Religion

Potential positive impact for Coulsdon and Old Coulsdon areas: (see maps at end of document):

High: Age, Disability and Sex

Medium: Pregnancy & Maternity and Race

Low/No Impact indicated: Gender reassignment, Sexual Orientation, Marriage or

Civil Partnership, Religion

Proposals without mitigations in place would have a potential negative/high impact on Bradmore Green active library users*, and on the 194 Bradmore Green Library survey respondents who said "I would not be able to use another library service." The impact on this group and the reasons they cannot access another library service are analysed in detail by each protected characteristic in order to identify mitigation actions.

The proposals are designed to have a potential positive/high impact for the wider area served by these libraries, for both active users and nonusers, through proposals to provide additional hours and a more regular programme of events and activities from Coulsdon Library, 1.2 miles away. Staff would be able to offer a more regular programme of events and activities from a full time library. An outreach programme provided by a dedicated team from a range of local venues could have a positive impact in reaching non library users in Old Coulsdon and the nearby Tollers estate, 0.8m away, and allow the library service more flexibility to engage nonusers, especially those from underserved and marginalised communities identified in the Equalities Impact Assessment.

*Active Library Users

The EQIA reports have used Active Library User data as a metric to understand the demographic characteristics of library users. Most Croydon library members are Croydon residents, and those who are not residents work



or study in Croydon. Inactive users are deleted from the system after 2 years of inactivity.

Active users are library members who have used their membership cards to interact with the library system within the last 12 months, either through book loans or PC use, and this data is reviewed monthly. The library service looks for regular growth in this figure to measure the effectiveness of the service to reach different groups. In order to more comprehensively measure the demographic and equalities impacts of the proposals, this report looks at 2 years of active users from the date of the last significant changes in opening hours (April 2022 – May 2024).

It should be noted that Active User data does not capture library usage which does not involve a card – such as study space, wifi or events attendance. However, it does give a good indication of library usage and the potential impact of changes to the service as the library service does not routinely collect demographic data for users of services which do not involve a library card. An analysis of the full set of library performance indicators has been undertaken in the Appendix C – Review of Closure Options report.

Summary of EQIA outcome:

The Proposals

The 2022 reduction in opening hours has had a negative equalities impact based on the consultation feedback, and is evident in the poor service performance, and there needs to be improvements.

In order to make improvements to the library service overall without any spending increase on libraries, the review proposes closing 4 library buildings to enable building and staff costs from those sites to be reinvested in improving the rest of the service. The 4 library buildings proposed to close are Bradmore Green, Broad Green, Sanderstead and Shirley. The closure criteria is detailed in **Appendix C – Review of Closure Options**, and includes service performance including usage, location, building suitability and adaptability, impact of change, including



population serviced, extent of deprivation, and other public facilities and existing community group use.

The new model is proposed to provide an increase in the staffed opening hours, operating the remaining 9 libraries at least 5 days a week. This would enable the service to operate sustainably and for staff teams to deliver a more responsive local service. All sites are proposed to be open with staff on Saturdays and the overall opening hours are proposed to increase through further use of self-service access and co-location with other services.

The proposals are designed to enable the Council to meet its statutory obligations to deliver a comprehensive and efficient library service through:

- Maintaining nine library buildings open full time across the borough with three libraries in each geographic area (North, Central, South)
- Creating the capacity for a more targeted, localised approach to better respond to local areas of need
- Increasing the library opening hours overall and the number of days of library opening, especially Saturday openings
- Improving the service to enable residents to access more services through their local library, in line with the Universal Offers
- Developing the libraries as cultural venues to deliver the legacy of the London Borough of Culture
- Making more efficient use of library buildings

Whilst the decision to close libraries is a difficult one, the findings of the review indicate that Croydon residents can be better served overall by a full-time service and a wider offer delivered from fewer buildings with a balance of universal and targeted services to reach those with greatest need. Ongoing engagement with the community will shape and develop the mitigation actions.

This Equality Impact Assessment reviews the impact of the proposals for Bradmore Green and Coulsdon Libraries. The proposals would close Bradmore Green Library, which will release funds to invest in a full-time service at Coulsdon



Library and additional open hours at libraries in the south of Croydon, as well as a local outreach offer for the area, including Old Coulsdon.

This Equalities Impact Assessment focuses in more detail on the community around Bradmore Green and Coulsdon Libraries, reviewing the library active users data, local area data, and the findings and feedback from local engagement and public consultation between 8 February – 19 April 2024.

Through the data research and consultation process, we have identified residents with the following protected characteristics who may be experiencing a negative impact due to 2022 introduction of the parttime service hours, and could experience either potential positive or negative impact of the proposals based on their location:

Potential High Impact:

Age:

Young children and parents who attend regular under 5 activities
Young people who require quiet study space after school and in the holidays
Working adults who cannot use libraries because of current opening hours.
Older residents who would benefit from additional opening hours locally in
Coulsdon; but others in Old Coulsdon who could not travel and require local
mitigations

Sex: Traditionally, a higher proportion of women use libraries and will have more impact positive and negative.

Disability: those with mobility disabilities who use Bradmore Green Library and cannot travel easily to alternative libraries in other areas/those with physical and hidden disabilities who have said they want their libraries open more hours

Potential Medium Impact:

Pregnancy and Maternity:

Parents with babies and young children who attend regular library events and establish local connections in the library



Race: There could be a disproportionate impact on white population which forms the majority of the community of Old Coulsdon.

The EQIAs produced for each area form part of a wider report and assessment of the service with recommendations for the proposed new service model and should be read as part of the document set for Cabinet 25 September 2024.

The mitigation actions will be further updated and reviewed as opportunities emerge and develop.

Bradmore Green library is Croydon's smallest neighbourhood library currently open 16 hours (2 days) a week. The library ranks 7/13 for visits and 10/13 for book loans, and is located next door to Coulsdon CofE School. Mapping of library user data suggests that many local residents also use Coulsdon Library (see maps at end of document). Local residents and service users are strongly opposed to closure. See full profile in Appendix C: Review of Closure Options

Bradmore Green's Active library users, residents who have used their library card in the last year, make up 1.5% of all library users in Croydon, and 2.7% of the wider Old Coulsdon population of 24,287 residents within 1 mile (1.6k) radius of the library. This figure does not include people who visit the library without using their card, for example for study space or to attend an event, but the low visitor figures overall also indicate that the library service is not currently serving the wider community of residents in this area.

The proposals to improve the library service would widen the offer geographically, and include areas whose residents are under-represented in library usage figures. This would be achieved through remodelling the offer locally, away from two days per week service in a fixed building to provision of community book collections and outreach events in other community spaces suggested by local residents and community groups.



The proposals would increase opening hours to 5 days a week at Coulsdon and Purley Libraries*, two larger libraries in district centres. (*Purley Library EQIA is included in Sanderstead, Selsdon and Purley document)

Coulsdon Library is located in a high street, and is ranked 5/13 for visits and book issues. Coulsdon Library is currently staffed for 3 days a week, including Saturdays, the proposals would increase opening hours to 5 days, with the potential for further extending open hours with open+ technology in future. There is a community garden developed in partnership with The Hive behind the library, offering possibilities of joint activities.

Survey respondents who primarily use Coulsdon said it would make "much easier" (50.5%) and "a bit easier" (34.5%) to use their local library:

- I think it's great, I'd love to use my local library more but it's not open when I can go
- extending library opening hours would extend access to more people.

If a decision is taken to close Bradmore Green Library in September, the increase in open hours at Coulsdon is expected to take place from January 2025.

Mitigations:

Proposals for closure of Bradmore Green library without mitigation actions in place could have a potential high/negative impact on local active library users, particularly on the young people, young families, disabled and older residents who visit frequently and take part in regular activities at the library. After scoping the extent of the impact on each of the protected characteristics, we have designed the following range of mitigation actions which would be mobilised in phases from the date of the decision:

1 Current services on offer from date of closure and enhanced from January 2025



1.1 Access to alternative library nearby:

Access to Coulsdon Library (1.2 miles), Purley Library (2.5m), Central Library (5.6m). Bradmore Green Library users also visit nearby Surrey libraries near the border which they can use with their Croydon membership as part of The Libraries Consortium. There is a significant overlap of library users for Bradmore Green and Coulsdon Libraries. (please see maps at end of document). There are activities for all ages, including weekly rhymetimes:

- Coulsdon is open 3 days a week inc Saturdays and would be open 5 days a week from January 2025
- Purley is open 2 days a week but would be open 3 days a week from January 2025 and 5 days including Saturdays from April 2025
- Central Library is open 5 days a week but would be open 6 days from April 2025 under these proposals.

Additional rhyme times and events would be programmed at Coulsdon and Purley to accommodate additional demand.

Consultation survey responses indicate the viability of this mitigation in response to: "If four libraries were to close, which other libraries would you visit": Bradmore Green Library users (443) responded: Coulsdon (46%), Purley (6.6%), Central (4.1%), out of Croydon (10.9%). We have focussed additional mitigation actions on the 44.2% (194 respondents) who said "I would not be able to use another library service," and this EQIA focuses the protected characteristics of age, disability, and sex, in order to determine mitigation actions..

1.2 Home Library Service provision (free of charge), available now, especially for older residents or those with a disability, who cannot travel to another location and would like a regular delivery of books to their home. Residents in the areas served by the 4 libraries proposed to close already access this service, including those in sheltered accommodation and care homes, and we would extend this free service to anyone of any age who cannot visit their local library. *Currently providing and extending*



1.3 Free 24/7 digital library of 60,000 ebooks/eaudiobooks, hundreds of online magazines, and thousands of newspapers. In the consultation feedback, nearly 15% said it was one of their top 3 services, and some survey respondents from the 4 libraries proposed to close said they would use this service as an alternative. *Currently providing*

Because digital access and skills are often a barrier to accessing the digital services, a programme of promotion and training would be required, and the service is already delivering a grant funded digital skills programme in partnership with voluntary partner Clear Community Web. We will seek to deliver digital support sessions to access these services, and partner with local charities to support residents to access devices.

Developing and Extending

- 1.4 Communicate alternative routes to access library services with local residents and groups to support residents of all ages with their choices during the transition of the service, including publicity and information regarding changes, alternative venues for existing activities and groups, change of registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries proposed to close to make alternative arrangements for their offer. *Available following decision on future model*
- 1.5. Provision of a scheduled weekly accessible bus shuttle service for residents with access needs to visit their nearest library

Developing the offer to be available from proposed closure date; transport is arranged but requires local engagement to finalise detailed offer which must follow decision on future model

Local outreach - currently in development

The proposed new model will create capacity for outreach, including a dedicated team, so that the library service can have a regular presence and engage communities at other well used local centres. An outreach offer includes community book collections, regular events and digital support sessions, aligned to existing community activities. Local residents suggested investigating



opportunities at Tollers Community Centre, and in the survey suggested outreach in a School/Nursery 109 (30.9%), Local Café 98 (27.8%), College 39 (11%), and these will be progressed once there is a decision on the future model. During the transition, the activities will be piloted, and delivered first monthly from January 2025, and then weekly from April 2025 onwards.

It is the intention of the service to move existing hosted and library activities at Bradmore Green Library to a nearby local venues which have been suggested through the consultation, and researched to confirm the library offer would align with existing programmes and local partners. Once there is a continuity of regular activities established, library staff would begin setting up a community collection based on local requirements. This collection will be maintained by the outreach team, once it is in place (expected April 2025), and the library will have an increased presence at events, health settings, school and education settings to promote the library offer and support with digital access. There will be further engagement with local schools and nurseries, sheltered accommodation, care homes and community groups as the service develops.

Children and families who attend Coulsdon CofE school next door to the library were particularly concerned about the impact and the library service will work with the school to provide access to books.

Alternative use of the building

If the decision is taken to close the Bradmore Green Library building, the Council will seek alternative operators within the Voluntary & Community Frontline Sector (VCFS) to take on the building for alternative community benefit using a Community Asset Transfer process. Should viable options be forthcoming, the library service will seek to work with any new operators to offer outreach activities from the site.



Stage 3: Describe how the proposed change might impact on the council's ability to undertake the Public Sector Equality Duty and commitment to anti-racism (N.B. this can be both positive or negative):

Eliminating discrimination, harassment, victimisation	Libraries are universal community spaces where users report feeling welcomed without any need to purchase anything or hold any particular faith or other characteristic. The library service seeks to provide local safe spaces and deliver a service offer which supports all users people to develop confidence, social connections and live healthier, independent lives.
	The parttime library service hours have limited the capacity of the service to provide the cultural programmes that highlight diverse cultures and information campaigns that work to eliminate discrimination and victimisation.
	The closure of the Bradmore Green library building would allow additional staffed days at Coulsdon Library, allowing a full time service to deliver a more extensive programme in a larger centre, and open hours more accessible to residents. An outreach programme would be provided across the area, including locally in Old Coulsdon.
	Closure of the Bradmore Green library building will potentially remove this local facility from use, and this report has reviewed the impact on those within each protected characteristic in order to develop local mitigation actions, to ensure the Old Coulsdon residents have an alternative safe space and continuity of activities to make those social connections and feel safe from discrimination, harassment or victimisation.
Advancing equality of opportunity	Public libraries originated from movements to advance equality of opportunity and this remains at the core of their mission including provision of free access to books and information, events and programmes to encourage reading, literacy and learning and support for health and wellbeing.
	The proposals would reinvest funds from the Bradmore Green library closure to improve the offer across the region, especially at Coulsdon Library, and improve marketing and engagement to reach more residents with the wider library offer.
	The closure of the Bradmore Green library building would reduce the range of services available in this local area, and this report has reviewed the impact on those within each protected characteristic to ensure opportunities available through library services continue to be available through local mitigations such as outreach.



	The library service will develop a local library outreach offer from local community venues, especially in Old Coulsdon, in response to local need, including activities for adults, children and families, with particular focus on engaging local families, schools, residents with a disability, and older residents at risk of isolation, including engaging with local sheltered accommodation and care homes.
Fostering good relations	Library buildings are important focal points for their communities, as places where people of different ages and backgrounds share the same space, where people can find local information and connect with others and where everyone is welcome. Local residents tell us that library activities such as Rhymetimes bring young children and their parents into a social community setting, sometimes for the first time, and knitting groups value the social and wellbeing benefits of meeting others in their communities.
	Across Croydon, local residents have urged the Council to increase opening hours to offer a full time library service, because working people and their families cannot access their local library. These proposals would improve the offer for these areas and foster good relations locally with nonusers of the library.
	We heard during the consultation that local library users value Bradmore Green library as a community resource, connecting the community in Old Coulsdon, and closure of the library building could remove this function and facility. If there is a decision to close the library building, the intention is to offer the building first to the community under the Community Asset Transfer process, and depending on a viable option being forthcoming, it may be possible to host library outreach services in future. The library service will continue to engage with the local Old Coulsdon community to develop other outreach opportunities, especially to provide access to books and regular activities at local venues suggested by residents to ensure there is continuity of service locally.
Embedding anti-racism	Maintaining a local library building ensures that there is a local Council building, operated on principles of antiracism. Closure of this facility could limit the awareness and scope for proactive anti-racism in the locality. Current opening hours of two days a week for Bradmore Green Library and three days a week at Coulsdon Library already limits the scope and scale of service development. Reducing the number of library buildings by four across the borough, including the closure of Bradmore Green library building, will allow the service to deliver a more effective and impactful service from fewer buildings, as well as a localised programme of outreach and engagement. The proposed outreach programme can better embed the Council's anti-racism principles across the borough by delivering cultural programmes and a range of books and materials which promote learning and embed anti-racism.



Stage 4: What evidence has been considered and what consultation has been carried out?

Data collection

The following sources of data have been collected and reviewed to consider the impact of the proposals:

Ordnance Survey (HMSO 2023) – see maps at end of template

Croydon Borough Profile June 2024

Lower Layer Super Output Area (LSOA) data 2021- local and 1-mile radius LSOAs were created based on 2011 Census data by the Office for National Statistics (ONS). There are 32,844 LSOAs in the country and of these 220 LSOAs are in Croydon. Each one has between 400 and 1,200 households with between 1,000 and 3,000 people".

CIPFA data for 2022-23 – included in Cabinet paper

Croydon Observatory data using ONS Census 2021

DPH Research 2022

Library usage and membership data - The Libraries Consortium (TLC) library management system (23 boroughs): Active Users demographics data x 2 years to May 2024.

Library Performance data for visits, event attendance, issues, use of PCs, new members, active users (1 year) reported monthly by branch

Health and Wellbeing Strategy and Adult Social Care and Health Strategy

Mayor's Business Plan 2022-2026

Chief Executives London Committee's (CELC) Tackling Racial Inequality Standard

The service also engaged consultants Activist to undertake additional research and needs analysis in developing the proposals, as detailed in the following papers from Croydon's Cabinet on 31st Jan 24:

https://democracy.croydon.gov.uk/documents/s53446/Final%20Cabinet%20paper%20-%20Libraries%20Service%20Review.pdf

This included:

 Primary research: Staff engagement and workshop sessions, external partner meetings held with active groups from the last libraries consultation, internal Council colleague meetings including education, health, communities, adults and assets

¹ Source: the Croydon Borough Profile June 2023.



Secondary research – Analysis of libraries usage and membership data, demographic data and need, health
inequalities, educational attainment, deprivation, case studies from other library services, insight from previous staff
engagement, formal consultation responses and equality impact assessments from the last change process in 2021

The data has been used to understand the current reach and impact of the library service locally in Coulsdon and Old Coulsdon, the needs and demographics of the local population, the impact of the proposed closure and the opportunity through a remodelled service to better respond to local need.

This analysis has been reviewed and updated following the public consultation on the proposals which can be found in the Cabinet report back for 25th September 2024.

Comparative summary of demographic data reviewed from Libraries Consultation, Library database, Observatory (ONS 2021): For Bradmore Green Library, whose users are more likely to experience a higher negative impact:

1 mile area Consultation Consultation **LSOA Bradmore** respondents respondents level "I would not Green - Bradmore around Croydon be able to Library Green **Bradmore Data Category by percentage** Active Borough use another Library is Green Users - 2 library library (all their main service" years library usual 44.2% residents) **Total Count: Residents** 443** 649*** 194* 24287 390665 0 to 19 0.6 0.3 44.4 24.7 25.1 20 to 64 76.6 68.8 29.9 56 61.4 65+ 22.8 31 25.7 19.2 13.6 51.2 73.7 75.5 63.2 52.2 Female Male 26.3 24.5 36.6 47.8 48.8 0.2 Other 0 83.3 White% 84.6 84.2 69.3 48.4



Asian, Asian British or Welsh %	6.8	6.4	7.3	12.7	17.5
Black, Black British, Black Welsh, Caribbean or African	1.2	2.1	2.8	9.3	22.6
Mixed or Multiple ethnic groups	6.8	5.1	4.1	6.7	7.6
Other ethnic group	1.9	1.9	1.6	2	3.9
Disability	25.3	17.7		13.9	17.2

^{*194 (44.2%)} consultation respondents, of 443 who said Bradmore Green is my primary library, said "I would not be able to use another library service." Of these, 167 (86.1%) provided age range information, 171 (88.1%) provided gender information, 162 (83.5%) provided ethnicity information, and 162 (83.5%) provided disability information.

Consultation

Formal public consultation must take place in advance of implementing proposals which make significant changes to how local services are delivered. Furthermore, the provision of a 'comprehensive and efficient' public library service is a statutory requirement under the 1964 Public Libraries Act. Councils must also ensure that proposals are consistent with equalities duties.

Please refer to **Appendix B - Library Service Review Phase 3 consultation findings report** which analyses the consultation findings from Phases 1-2 as well as Phase 3 feedback in detail.

Online consultation survey 8 February – 19 April 2024 completed by 3,614 respondents, including 200 who completed paper forms. Respondents included 443 (12.3% of all respondents) who stated that Bradmore Green Library was the library they visited most often

Petitions:

Petition to save Bradmore Green 240412: 421 signatories

^{**443} respondents said Bradmore green was their primary library, but only 384 (86.7%) provided age range information, 387 (87.4%) provided gender information, 376 (84.9%) provided ethnicity information, and 379 (85.6%) provided disability data.

^{***}Active Users have borrowed a book or logged into a PC/online resource during the last 2 years. Please note Croydon usually reports Active Users over 1 year; in this case we have chosen 2 years over the period of change to opening hours and post-COVID, to be more representative of residents locally who could experience an impact as a result of the proposals to close Bradmore Green Library. Please note that this figure may not capture all visitors. Visitors can attend library events without registering for a library card and will therefore not be counted as an Active user. Only 49% active users provided ethnicity information.



"Young Voices" Petition April 2024: 259 signatories

Online meetings:

07/02/2024 Webinar for all libraries

26/03/2024 Introduction to community run libraries attended by a wide range of residents

In person engagement in Old Coulsdon/Bradmore Green Library:

19/02/2024 Public Meeting at Congregational Church in Old Coulsdon: 150 attending

20/02/2024 Drop in at library AM: 60 attending

02/04/2024 Tollers Estate outreach - Youth Bus (8 attending)

05/04/2024 Drop in at library PM (after school): 200 attending

18/04/2024 Visit to Coulsdon CofE School next door to library (approximately 100)

In person engagement in Coulsdon Library:

18/03/2024 Drop In at Coulsdon Library: 10 attending

Equalities feedback received during the consultation: (see Appendix B - Library Service Review Phase 3 consultation findings report)

Page 78: Needs of groups are not currently being served

There is a widely held view among both individuals but also community partners that the reduced opening hours are preventing many people from accessing the library service, particularly working families and children and young people, as well as an awareness that the library service currently isn't reaching many vulnerable people in the community who could benefit. Typical feedback:

- 'I never know when it is going to be open it is rarely open and times seem to change frequently.'
- 'I work full time and libraries are closed at weekends and after 5pm.'

Negative impact of current service: There is a widely-held view among both individuals but also community partners that the reduced opening hours are preventing many people from accessing the library service, particularly working families and children and young people, as well as an awareness that the library service currently isn't reaching many vulnerable people in the community who could benefit.



Impact on Bradmore Green Library users: Among those living in the catchment area of the four libraries proposed for closure who took part in the consultation, there was almost universal opposition to closures and a number of key concerns expressed about using other libraries, including accessibility without a car, parking, safety in Central Croydon and Coulsdon, and the impact on particular groups who would not be able to travel.

The main groups cited were: older people; children and young families; disabled people; those facing mental health or physical health challenges, and global majority communities. For each library these were the groups most identified as at risk from the closure proposals. Feedback included the following comments:

- When you are over a certain age, and Old Coulsdon is known as an area with an older demographic, and when you are a mum with 3 small children, are you really going to take a bus to Coulsdon?
- If I take my car down to Coulsdon with my wheelchair then I cannot et out of the car. It's either Bradmore Green or nothing
- I think extending the hours of Coulsdon library is good; you must be aware that parking is a big problem in Coulsdon so access is not always easy.
- Transport links between the different areas hinders people moving to other libraries

Feedback on Mitigations:

Alternative libraries: If four libraries were to close, which other libraries would you visit, and those who identified Bradmore Green as their main library responded: Coulsdon (46%), Purley (7%), Central (4%), and 44% (194 respondents) said "I would not be able to use another library service.

Reviewing the survey responses of those 194 who said they could not use another library service, 44 (22.7%) are Frequent users (once a week), 116 (59.8%) are Regular users (once a month), 34 (17.5%) are occasional users. Of these the largest category 42% (80 residents) are aged 35-54 and white women.

Regarding their top 3 activities at the library, 165 (85.1%) borrow books, 108 (55.7%) take children to an activity in the library, 43 (22.2%) attend learning activities at the library, and 43 (22.2%) get information from staff.

Regarding motivation for using the library, 171 (91.8%) are motivated by convenient location, 94 (48.5%) wanted a good range of physical materials to borrow, 63 (32.5%) staff on hand to help and give advice.



Regarding outreach activities, 79 (48.8%) Children's & young people's activities, 63 (38.9%) family activities, and 40 (24.7%) Information & advice from staff.

A number of people across all libraries shared their thoughts about the possible ideas that could be put in place to mitigate the effects of the proposed closures, which have all been considered in the context of mitigating the impact on those with protected characteristics. These included

• identifying new partners to take over the building or a community managed model; more use of self-service access with support for users to become more comfortable with it; exploring alternative opening hours; the use of volunteers; providing toilet facilities elsewhere.

NB: Alternative proposals for service improvements have been analysed in section 7 of the Cabinet report 25th Sept.

• A large number of participants shared ideas about reaching more people not currently using the library service. These included transport and travel support; provide replacement services, and or opening hours, elsewhere; better service promotion and marketing; improving safety.

Consultation survey feedback from those who primarily use Bradmore Library and suggested outreach venues: Alternative venues suggested: School/Nursery 109 (30.9%), Local Café 98 (27.8%), College 39 (11%)

Other survey comments from Bradmore Green Library users on mitigations:

- The community could run the building with support from the library service, there is an opportunity if residents come together
- With outreach there would be a much smaller collection and someone else would be choosing what I would be reading and that makes me very unhappy.
- Could Open+ work here to keep it open?
- We should be increasing the use of libraries as you suggested but some of that could bring in some money.
- The idea of going to a nursery school or college is unrealistic as are care homes. They are not public spaces and have a duty of care to those who attend or reside in them. Safeguarding would be an issue.



Stage 5: Identify any adverse or positive impact and mitigation steps that can be or have been taken

Use the key below to score the likelihood of the proposed change impacting each of the protected groups, by inserting either 1, 2, or 3 against each protected group.	1 = Unlikely to impact 2 = Likely to impact 3 = Certain to impact
Use the key below to score the severity of impact of the proposed change on each of the protected groups, by inserting either 1, 2, or 3 against each protected group.	1 = Low 2 = Medium 3 = High
The score for likelihood and severity are then multiplied.	e.g. Unlikely to impact =1, Low impact =1, total score =1

Chara	acteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*			If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**	
y Act	Age	3	2	6	Scoring is for both negative & positive impacts outlined below: Scoping extent of potential negative impact: Active users (2 years) by age range registered at Bradmore Green Library, reviewed below (please also refer to data table above)				Mitigation Actions: See more details in summary above Current services on offer from date of closure and enhanced from January 2025: 1.1 Access to alternative library nearby:
istics (Equality									
Characteristics					Bradmore Green Age Ranges	Active Users x 2 years	%		Access to Coulsdon Library (1.2 miles), Purley Library (2.5m), Central Library (5.6m),
_					<5	28	4.3%		increasing opening hours in a
rotected 010)					5 to 9	130	20.0%		phased approach from January and April and offering additional
Protec 2010)					10 to 14 109 16.8%			activities in nearest libraries to	
Ф %					15 to 19	21	3.2%		activities in fical est libraries to



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*				If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				20 to 24 25 to 29 30 to 34 35 to 39 40 to 44 45 to 49 50 to 54 55 to 59 60 to 64 65 to 69 70 to 74 75 to 79 80 to 84 85 to 89 90 to 94 Total Not all library Age character compared to respondents Bradmore G Library % by age Ages 0 – 19	eristic of a local areas:	Library Active Users 649	ers	rhymetimes 1.2 Home Library Service provision (free of charge), available now, especially for older residents or those with a disability, who cannot travel to another location and would like a regular delivery of books to their home. Some residents in Broad Green already access this service <i>Currently providing</i> and extending 1.3 Free 24/7 digital library of 60,000 ebooks/eaudiobooks, hundreds of online magazines, and thousands of newspapers. In the consultation feedback, nearly 15% said it was one of their top 3 services, and some survey respondents from the 4 libraries proposed to close said they would use this service as an alternative. Because digital access and skills are often a barrier to accessing the digital services, a programme of
				Ages 20 – 6	4	29.9%	56%	promotion and training would be



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				O-19 Active users: 44.4% are under 20, (41% are under 16), the largest group, higher than 24.7% in local area profile Consultation: Children's feedback was captured in drop in sessions and a visit to the local school, but could not be used in a comparative way with the feedback from adults and older residents in the consultation survey. Children and young people participated minimally in the survey (0.3% aged 0-19) which was aimed at people aged 16+. 20-64 Active users: 29.9% are adults 20-64, much less than 56% local area profile. Consultation feedback from local residents suggests the 2 days per week opening hours and closure in evenings and on Saturdays limits access to all and prevents working adults from using the library. Consultation: this group provided 68.8% of Bradmore Green Library consultation responses, and represents 76.6% of those who said they would not be able to use another library service, with the largest group	required, and the service is already delivering a grant funded digital skills programme in partnership with voluntary partner Clear Community Web. Currently Providing & developing training 1.4 Communicate alternative routes to access library services with local residents and groups to support residents of all ages with their choices during the transition of the service, including publicity and information regarding changes, alternative venues for existing activities and groups, change of registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries proposed to close to make alternative arrangements for their offer



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				aged 35-44 (30.7%). The consultation findings suggest many are parents who bring their children to library events. 65+ Active Users: 25.7% are older adults 65+, higher than 19.2% local area profile. Consultation: this group provided 31% of consultation responses, and represent 22.8% of those who said they would not be able to use another library service, and many disclosed a disability which would prevent them travelling to an alternative library. Regular Library Activities specific to age groups: Last year there were 76 regular events & activities at Bradmore Green Library including 44 rhymetimes for under 5s, Summer Reading Challenge, and a range of activities for adults including a reading group, craft groups and IT support. Class visits: 245 school children visited over the year. Of the 194 survey respondents who said "I would not be able to use another library service" the most important services, after borrowing books (85.1%): • 55.7% take children to an activity in the library	 1.5. Provision of a scheduled weekly accessible bus shuttle service for residents with access needs to visit their nearest library Developing the offer to be available from proposed closure date; requires local engagement to finalise offer which must follow decision on future model 2. Library outreach – currently in development 2.1 Establish library outreach activities in local venues. This is a key element of the overall library review proposals, not just a mitigation for closure, but essential to reach a wider community with library services. For those 4 libraries proposed to close, staff would facilitate moving existing community activities to local venues to ensure continuity. From April the outreach offer will include a number of venues with



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, r impact or unknown)*	negative, no	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				 22.2% attend learning actilibrary 22.2% get information from 		community book collections and regular outreach activities that align with the offer at the local venue.
				The activities most requested: • 48.8% Children's & young activities • 38.9% Family activities • 24.7% Information & advice		2.2 Take into account consultation survey feedback on alternative venues suggested by local residents in Old Coulsdon:
				The impact is high for Age due to negative impact on children, fami older adults, and their ability to tralternative or access the digital or	lies and avel to an	 School/Nursery 109 (30.9%) Local Café 98 (27.8%) College 39 (11%)
				Negative impact of current services The consultation respondents from Green and Coulsdon Libraries all the current level of staffed opening especially the lack of late opening Saturdays, did not meet their need current part time opening hours, capacity for promotion, local programmers.	m Bradmore agreed that ag hours, gs and eds. The ack of	2.3 The library service will pilot regular outreach activity in communities impacted by closures during the transitional phase between November and March with a full schedule launched in April.
				outreach, has had a negative imposuccess of these libraries and of users of all age groups illustrated "Active Users " Age Bradmore Green Coulsd"	their active here: ve	2.4 The Council will seek alternative operators within the voluntary, community and faith sectors for any buildings no longer managed by the library service using a Community



Characteristics	Likelihood of impact	Severity of impact	Impact score		of impact (po unknown)*	sitive, negat	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**	
				felt most by children, so only have a days a week only come This negation changes of smallest libralise imp	4.3% 20.0% 16.8% 3.2% 3.7% 5.9% 9.7% 5.7% 11.6% 4.6% 2.8% on feedback survive in Saturdays. In Saturdays. In Saturdays in Saturdays in Saturdays. In Saturdays in Saturdays in Saturdays. In Saturdays in Saturdays in Saturdays in Saturdays in Saturdays. In Saturdays in Saturdays in Saturdays in Saturdays in Saturdays in Saturdays in Saturdays. In Saturdays	ents and their and students local library 2 g families who essitates the proposal. Close is necessar the wider are characteristi	who 2 or 3 5 could sing the by to ba.	Asset Transfer process. Should viable options be forthcoming, the library service will seek to work with any new operators to offer outreach activities from the site. 3. Further Engagement 3.1 Develop library forums of local residents and community partners to act as a reference group and inform future development and improvement of the library service 3.2 Ongoing review of library services with community groups and library users to ensure all ages are represented and served by new model: • Children & families who attend regular library events • Schools, nurseries, children's centres and other local groups that
	1				- pog		9.	



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				All libraries across the service are staffed parttime, including Croydon Central Library (5 days), and nearest library Coulsdon Library (3 days including Saturdays): The proposals would have a positive impact on access for all ages by increasing open hours, especially the working parents, school children and young children who cannot easily access the library now. There could be a high positive impact for residents who do not use the libraries in the same age categories, who do not know about free activities, digital support and access to free books and information would benefit from additional open hours, outreach and targeted promotion, and the service needs to reach more residents in this way as outlined below: Current active users (2 years) represent approximately 10% of all Croydon residents, but it's lower for individual parttime libraries: Coulsdon Library (open 3 days/inc Saturday) serves 6.7% of residents within 1 mile of the library Coulsdon Library Coulsdon Library Users LSOA Area % by age 1645 34,403	cater for parents and babies • Health & wellbeing organisations • Voluntary, Community & Faith groups attended by both women and men, especially to engage with those who do not use the library service • Local Community Partnerships network engagement The mitigation actions will be further updated and reviewed as opportunities emerge and develop.



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)* If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Ages 0 – 19 41% 24.8% Ages 20 – 64 40.7% 57% Ages 65 + 18.3% 18.2% Bradmore Green Library (open 2 days/not Saturday) serves 2.7% of residents within 1 mile of the library, and it is the intention of the service to provide continuity of service at one or more nearby outreach venues. Of those who said they primarily use Bradmore Green Library in the consultation survey (443), 35.4% would use Coulsdon Library and 4.4% would use Croydon Central Library. Those Old Coulsdon residents who also use other libraries would benefit from access to improved open hours and wider range of activities possible at these alternative Croydon libraries. Local outreach: Bradmore Green residents, especially 194 (44%) who said in the survey they cannot access other libraries, will need local outreach and other mitigations for continuity of service as stated. Capacity for outreach will also benefit the wider area, with staff visiting nurseries, schools, care homes, community centres, etc, ensuring library



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				services are promoted and accessible to a much wider population of residents of all ages. Additional Activities: Additional staffed opening hours will allow more activities to take place from a fulltime Coulsdon Library, which will have a high positive impact for all ages and increase attendance. It is the intention of the library service to rehome current regular activities that take place in Bradmore Green Library, especially rhymetimes for families with under 5's, the reading group and other regular community activities, providing continuity locally (see above summary of activities). Additionally, the proposals would allow capacity to run more activities at Coulsdon Library during a fulltime week. Last year Coulsdon Library (open 3 staffed days inc Saturdays) provided 138 activities with 1524 attending, including 51 Rhymetimes and 8 class visits (231 children) and 441	•
				attendances at regular adult groups including reading group, knitting group, health groups and talks.	



Chara	cteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					Full time opening at Coulsdon Library could greatly increase the offer for children, and provide capacity for more adult activities, and intergenerational activities, which would have a high positive impact on all ages, reflected in the scoring for the age characteristic.	
	Disability	3	2	6	Scores are for potential negative and positive impact as outlined below: Scoping potential negative impact for proposed closure of Bradmore Green Library: The local area data suggests 13.9% of Bradmore Green residents have a disability of some kind, which is slightly less that the overall Croydon average of 14%. Active Library Users: There is no meaningful data from the library service database, which collects information on disability only if it is volunteered. As it is not mandatory, it is not held in statistically meaningful quantities. Libraries provide Equalities Act compliant spaces in most	Mitigation Actions: See more details in summary above Current services on offer from date of closure and enhanced from January 2025: 1.1 Access to alternative library nearby: Access to Coulsdon Library (1.2 miles), Purley Library (2.5m), Central Library (5.6m), increasing opening hours in a phased approach from January and April and offering additional activities in nearest libraries to serve additional demand such as rhymetimes
					libraries, and at Bradmore Green Library there are accessible toilet facilities and free parking.	1.2 Home Library Service provision (free of charge), available now, especially for older residents or those with a



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Consultation survey data for 443 survey respondents who use Bradmore Green Library, 379 who provided disability information indicates that 17.7% reported a disability, and local residents highlighted disability and benefits of local access to library services as an equalities issue during face to face meetings and discussions with local residents, particularly the level access and parking available at Bradmore Green Library. Of the 194 Bradmore Green Library users who said "I would not be able to use another library service", 162 provided disability information and 25.3% have a disability. The disabilities include: 48% mobility 13% sight, 13% hearing, others asthma, learning disability and hidden disabilities. Mitigations will be necessary to ensure those Bradmore Green Library service users continue to have access to the service. Negative impact of current service The consultation respondents from Bradmore Green and Coulsdon Libraries all agreed that the current level of staffed opening hours, especially the lack of late openings and Saturdays, did not meet their needs. The current part time opening hours, lack of capacity for promotion, local programmes or	disability, who cannot travel to another location and would like a regular delivery of books to their home. Some residents in Broad Green already access this service <i>Currently providing and extending</i> 1.3 Free 24/7 digital library of 60,000 ebooks/eaudiobooks, hundreds of online magazines, and thousands of newspapers. In the consultation feedback, nearly 15% said it was one of their top 3 services, and some survey respondents from the 4 libraries proposed to close said they would use this service as an alternative. Because digital access and skills are often a barrier to accessing the digital services, a programme of promotion and training would be required, and the service is already delivering a grant funded digital skills programme in partnership with voluntary partner Clear Community Web.



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				outreach, has had a negative impact on all library users, including those with a disability.	Currently Providing & developing training
				Scoping potential positive impact for additional opening hours at Coulsdon Library: Consultation survey:	1.4 Communicate alternative routes to access library services with local residents and groups to support residents of all ages with their choices during the
				The local area data (ONS) suggests 13.5% of Coulsdon residents have a disability of some kind, which is less on average than the overall Croydon average of 14%.	transition of the service, including publicity and information regarding changes, alternative venues for existing activities and groups, change of
				From the consultation feedback, Coulsdon: (193 respondents): 14% have a disability (48% mobility, 18.5% hearing, 7% sight, 15.8% autism/ADHD, 25.9% hidden disabilities).	registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries proposed to close to
				Those with a disability for whom Coulsdon is their regular library, were asked about increasing open hours, and 66.7% stated "it	make alternative arrangements for their offer
				would make it much easier to visit a library at a time convenient for me," 37% said "it will make it a bit easier," with typical comments "This will enable me to visit more often"	1.5. Provision of a scheduled weekly accessible bus shuttle service for residents with access needs to visit their nearest
				For this reason the scoring for disability is also high for positive impact.	library Developing the offer to be available from proposed



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					closure date; requires local engagement to finalise offer which must follow decision on future model
					2. Library outreach – currently in development
					2.1 Establish library outreach activities in local venues. This is a key element of the overall library review proposals, not just a mitigation for closure, but essential to reach a wider community with library services. For those 4 libraries proposed to close, staff would facilitate moving existing
					community activities to local venues to ensure continuity. From April the outreach offer will include a number of venues with community book collections and
					regular outreach activities that align with the offer at the local venue.



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					2.2 Take into account consultation survey feedback on alternative venues suggested by local Old Coulsdon residents: • School/Nursery 109 (30.9%) • Local Café 98 (27.8%) • College 39 (11%) 2.3 The library service will pilot regular outreach activity in communities impacted by closures during the transitional phase between November and March with a full schedule launched in April. 2.4 The Council will seek alternative operators within the voluntary, community and faith sectors for any buildings no longer managed by the library service using a Community Asset Transfer process. Should viable options be forthcoming, the library service will seek to work with any new operators to offer outreach activities from the site.



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					 3.1 Develop library forums of local residents and community partners to act as a reference group and inform future development and improvement of the library service 3.2 Ongoing review of library services with community groups and library users to ensure all ages are represented and served by new model: Children and families who attend regular library events, who might not be able to travel to another library because of a disability Schools, nurseries, children's centres and other local groups that support children with disabilities Adults who attend regular library events who might



Chara	cteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
						have physical or hidden disabilities Health & wellbeing organisations Voluntary, Community & Faith groups who provide services for those with a disability, especially to engage with those who do not use the library service Local Community Partnerships network engagement The mitigation actions will be further updated and reviewed as opportunities emerge and develop.
	Gender Reassignment	1	1	1	No Impact indicated/Low Impact: ONS Census Data from 2021 suggests Croydon's transgender population is 1% of the overall population. The library review consultation survey did not provide significant data for this protected characteristic. Feedback following engagement with local groups during the	There is no indication from the feedback that a specific mitigation is required for this protected characteristic, but the library service would continue to engage with local community groups, cultural groups, public health and mental health charities to ensure the service development and programming



Chara	cteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					consultation indicated that the proposed changes to libraries would not have a positive or negative impact on the basis of gender reassignment, and therefore there are no mitigations identified.	will continue to provide activities, information and a welcoming space for underserved or marginalised groups, including transgender residents, and those proposing to undergo, or in the process of undergoing the process of reassigning their gender.
	Marriage or Civil Partnership	1	1	1	No Impact indicated/Low Impact The Library service does not collect information regarding marriage and civil partnership because it is not required for the service and would exceed GDPR limits for collecting data. Reviewing the consultation survey data, the majority of respondents were married or in a civil partnership: Bradmore Green Library (427 responses): 59.8% Married/Civil Partnership, 3.3% Separated/Divorced, 6.1% Widowed, 10% Never married, 20.6% Prefer not to say Coulsdon Library (213 responses): 62% of	There is no indication from the feedback that a mitigation is required for this protected characteristic, but the library service would work in partnership with all groups to improve access to the library service offer and ensure the service was inclusive to all.
					Coulsdon Library (213 responses): 62% of Married/Civil partnership, 5.2%	



Chara	cteristics	of impact of impact score		Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					Separated/Divorced, 3.8% Widowed, 32% Never married, 14.1% Prefer not to say. There was no specific feedback during the consultation process that the proposals would have a negative impact on residents on the basis of marriage or civil partnership.	
	Pregnancy and Maternity	2	2	4	Scoping Potential negative and positive impact: Active Users: The Library service does not collect information regarding pregnancy and maternity because it is not required for the service and would exceed GDPR limits for collecting data. However all libraries host free weekly rhymetime activities, babies can have a library card, and parents can borrow books for their babies as well as books on pregnancy and parenting from all libraries. Bradmore Green Library staff provided 44 rhymetimes last year with total attendance of 312. Consultation: Bradmore Green Library users were asked Which library services do you use most often?: 210 (47.5%) take children	Current services on offer from date of closure and enhanced from January 2025: 1.1 Access to alternative library nearby: Access to Coulsdon Library (1.2 miles), Purley Library (2.5m), Central Library (5.6m), increasing opening hours in a phased approach from January and April and offering additional activities in nearest libraries to serve additional demand such as rhymetimes 1.2 Home Library Service provision (free of charge), available now, especially for older residents or those with a disability, who cannot travel to another location and would like a regular delivery of books to their



Characteristics			Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				to activities in a library and borrow books for their children. Many respondents referred to the health and wellbeing benefits they derived from library activities, that gave them community connection and reduced isolation, and of the socialisation benefits for their babies. Of the 194 respondents to the consultation survey who said they could not use any other libraries, 5.9% had a baby in last 12 months Without mitigations, any reduction of these current services could have a negative impact on the protected characteristic of Pregnancy and Maternity. Potential positive impact: Unlike libraries in other boroughs, Croydon libraries does not provide full time open hours to families of young children in Croydon, and many libraries in district centres are not open on Saturdays, traditionally the busiest days. This has had a high negative impact on working parents who cannot take their children to a library for free children's activities and access to books on a weekday of their choice or a Saturday. Of the libraries used by residents in this area,	Green already access this service <i>Currently providing</i> and extending 1.3 Free 24/7 digital library of 60,000 ebooks/eaudiobooks, hundreds of online magazines, and thousands of newspapers. In the consultation feedback, nearly 15% said it was one of their top 3 services, and some survey respondents from the 4 libraries proposed to close said they would use this service as an alternative. Because digital access and skills are often a barrier to accessing the digital services, a programme of promotion and training would be required, and the service is already delivering a grant funded digital skills programme in partnership with voluntary partner Clear Community Web. Currently Providing & developing training
				only Coulsdon is open on a Saturday. Both	



Characteristics			Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Bradmore Green and Purley Libraries are closed on Saturdays. By closing Bradmore Green Library building, the service could staff Coulsdon Library fulltime and would additionally open Purley on Saturdays. Coulsdon Library staff provided 51 Rhymetimes last year with 350 attendees under 5 and their parents/carers last year, and being open additional days would greatly increase engagement in the area by allowing a full programme of activities and make it easier for parents to drop in without finding the library is closed. For Bradmore Green library users who could not travel, there will be mitigations, including outreach and transport to regular activities, especially rhymetimes. From those 194 who could not travel to an alternative library, the most important outreach activities were Children's & young people's activities 79 (48.8%) and Family activities 63 (38.9%). With Coulsdon Library operating fulltime, Saturday openings in Purley and outreach in Old Coulsdon for Bradmore Green parents, there would be a high positive impact on the protected characteristic of Pregnancy and Maternity.	1.4 Communicate alternative routes to access library services with local residents and groups to support residents of all ages with their choices during the transition of the service, including publicity and information regarding changes, alternative venues for existing activities and groups, change of registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries proposed to close to make alternative arrangements for their offer 1.5. Provision of a scheduled weekly accessible bus shuttle service for residents with access needs to visit their nearest library Developing the offer to be available from proposed closure date; requires local engagement to finalise offer



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					consultation survey feedback on



	ernative venues suggested by
2.3 Tegu com closs phase Marc laun. 2.4 alter volum section long servi Asse viable the li work.	eal Old Coulsdon residents: School/Nursery 109 (30.9%) Local Café 98 (27.8%) College 39 (11%) The library service will pilot gular outreach activity in mmunities impacted by sures during the transitional ase between November and arch with a full schedule unched in April. The Council will seek ernative operators within the luntary, community and faith ctors for any buildings nonger managed by the library rvice using a Community set Transfer process. Should able options be forthcoming, elibrary service will seek to ork with any new operators to fer outreach activities from the



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					 3. Further Engagement 3.1 Develop library forums of local residents and community partners to act as a reference group and inform future development and improvement of the library service 3.2 Ongoing review of library services with community groups and library users to ensure all ages are represented and served by new model: Children and families who attend regular library events, who might not be able to travel to another library Schools, nurseries, children's centres and other local groups that support families Adults who attend regular library events
					 Health & wellbeing organisations



Characteristics				Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide
						clear actions and timelines.**
						 Voluntary, Community & Faith groups who provide services, especially to engage with those who do not use the library service Local Community Partnerships network engagement
						The mitigation actions will be further updated and reviewed as opportunities emerge and develop.
	Race	2	2	4	The potential impact is not indicated from the feedback, but could have a positive or negative impact based on the data: Croydon is an ethnically diverse borough with 51.6% of the population from a global majority background with the largest groups being people of Black ethnicities (22.6%) and people of Asian ethnicities (17.5%). Croydon overall has seen a shift in ethnic profile over the last 10 years with an increase in global majority populations and decrease in white population.	Current services on offer from date of closure and enhanced from January 2025: 1.1 Access to alternative library nearby: Access to Coulsdon Library (1.2 miles), Purley Library (2.5m), Central Library (5.6m), increasing opening hours in a phased approach from January and April and offering additional activities in nearest libraries to serve additional demand such as rhymetimes



		Severity of impact	Impact score	impact or	of impact (p unknown)*		gative, no	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Old Coulsd Areas have residents (6 population Active Use There could local white of Active Use Older white events and community Green form and only 2. they are un	ers by Ethnic does a dispropulation was at Brade women in pare underreading 9.3% of 8% of Active derserved but ty data on like with 49% of	city: poportion of vithe borough city: poportionate in the borough city: presented a standard poportional pop	mpact on sup 84.2% a Library. end regular The Black at Bradmore pulation gesting at model.	1.2 Home Library Service provision (free of charge), available now, especially for older residents or those with a disability, who cannot travel to another location and would like a regular delivery of books to their home. Some residents in Broad Green already access this service <i>Currently providing</i> and extending 1.3 Free 24/7 digital library of 60,000 ebooks/eaudiobooks, hundreds of online magazines, and thousands of newspapers. In the consultation feedback, nearly 15% said it was one of their top 3 services, and some survey respondents from the 4 libraries proposed to close said they would use this service as an alternative. Because digital access and skills are often a barrier to accessing the digital services, a programme of promotion and training would be required, and the service is already delivering a grant funded



		Impact score					If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**	
				Mixed	4.1%	6.7%	7.6%	digital skills programme in
				Other	1.6%	2%	3.9%	partnership with voluntary
				*Only 49%	provided eth	nicity data		partner Clear Community Web.
				Of the 104	consultation	rocpondont	c who said	Currently Providing &
					be able to us	•		developing training
				service" on information (76.7%) and mixed survey. The consult references potential new Asian commaccess librate outreach was services. Potential Formation The data survices is not reach black commathe proposed in medical in the near the Total survices.	ly 56% provided Asian (20.5 (4.6%) less restation feedbatto race, but the egative impacts and services, build be need and could have old Coulse enthusiasm for the state veenthusiasm f	ded ethnicity he majority 5%) with Bla epresented ack did not in he data sug ct on the wh I ages who and a progr led to contir act current librar e proportion Coulsdon a to communit we a high po don area, es where local	are white ack (2.1%) in the ack (2.1%) in the ack and acurrently amme of the area, and ay groups estive specially residents	1.4 Communicate alternative routes to access library services with local residents and groups to support residents of all ages with their choices during the transition of the service, including publicity and information regarding changes, alternative venues for existing activities and groups, change of registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries proposed to close to make alternative arrangements for their offer 1.5. Provision of a scheduled weekly accessible bus shuttle service for residents with access



Characteristics	Likelihood of impact	Severity of impact	Impact Summary of impact (positive, negative impact or unknown)*				gative, no	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Increasing to create a centre, wou local ethnic Saturday, or representa the data av Ethnicity White Asian Black Mixed Other *only 40% This could impact on the state of the s	consultation opening hou fulltime servalld greatly in cities. Couls currently servailable. Coulsdon Library* 68.2% 17.1% 7.5% 6.5% 0.6% provided eth	crease servidon library, oves a more y ethnicity, be coulsdon Area 65.3% 15.5% 9.9% 6.9% 2.5% Inicity data	on Library, er district ces to all open on a ased on Croydon 48.4% 17.5% 22.6% 7.6% 3.9% sitive	needs to visit their nearest library Developing the offer to be available from proposed closure date; requires local engagement to finalise offer which must follow decision on future model 2. Library outreach — currently in development 2.1 Establish library outreach activities in local venues. This is a key element of the overall library review proposals, not just a mitigation for closure, but essential to reach a wider community with library services. For those 4 libraries proposed to close, staff would facilitate moving existing community activities to local venues to ensure continuity. From April the outreach offer will include a number of venues with community book collections and regular outreach activities that



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					clear actions and timelines.** align with the offer at the local venue. 2.2 Take into account consultation survey feedback on alternative venues suggested by local Old Coulsdon residents: • School/Nursery 109 (30.9%) • Local Café 98 (27.8%) • College 39 (11%) 2.3 The library service will pilot regular outreach activity in communities impacted by closures during the transitional phase between November and March with a full schedule launched in April. 2.4 The Council will seek alternative operators within the voluntary, community and faith sectors for any buildings no longer managed by the library service using a Community Asset Transfer process. Should viable options be forthcoming,
					the library service will seek to



Charac	teristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
						 Schools, nurseries, children's centres and other local groups



Chara	cteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
						 Health & wellbeing organisations Voluntary, Community & Faith groups attended by diverse communities, especially to engage with those who do not use the library service Local Community Partnerships network engagement The mitigation actions will be further updated and reviewed as opportunities emerge and develop.
	Religion or Belief	1	1	1	No impact indicated/Low impact: Croydon Borough Profile 2023: Just under half (48.9%) of Croydon respondents for the Census 2021 stated they were "Christian" compared to 56.4% for the Census 2011. About 1 in 4 (25.9%) stated that they had no religion compared to 1 in 5 (20.0%) for Census 2011. Croydon people following the Muslim religion are the second biggest religious group, after Christians,	Mitigation Actions: Engagement to continue with local community groups from point of decision, including faith groups, to ensure the service development and programming will engage with underserved or marginalised groups, seeking to ensure the library services are welcoming to all.



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of imp impact or unkno	••	, negative, no	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				increasing from 8 years to March 20 Active Users: The collect information because it is not revealed it is not revealed it is not revealed in the consultation: The consultation: The consultation: The consultation is consistent with the majority Christian percentage other Consultation: Consulta	ne Library service," 182 (9	vice does not eligion & Belief e service and collecting data. vorld religions ays. Bradmore 0) are roughly offile with higher and smaller Coulsdon 42% 2.8% 3.3% 3.8% 31.6% reen Library able to use 3.8%)	In developing an outreach plan, there have been opportunities identified with faith organisations, as well as other community groups, to identify a local venue to establish library outreach activities for all ages. The outreach proposals are key to reaching a wider community, not just a mitigation for closure, and faither organisations offer universal community support and activities across Croydon. We would seek to work in partnership to deliver library services alongside an existing offer, providing a community book collection and library activities.



Chara	cteristics	Likelihood of impact	Severity of impact	Impact score	Summary impact or			negative, no	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					to suggest proposals	on 20 It to 25 It no feeds It a negative on the base			
	Sex	3	2	6	Active Us for Bradmoclosure co	mpact: ers: Bas ore Greer uld have mpact on	n Library, the	ctive user data proposed onately highe	library nearby: Access to Coulsdon Library (1.2 miles), Purley Library (2.5m), Central Library (5.6m), increasing opening hours in a
					Sex % by sex Female Male Other	649 62.7% 36.4% 0.9%	Bradmore Green 10,110 52.2% 47.8% 0.0%	Croydon 390727 48% 52% 0	phased approach from January and April and offering additional activities in nearest libraries to serve additional demand such as rhymetimes 1.2 Home Library Service provision (free of charge), available now, especially for



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				The higher percentage of female users is in line with traditional library use. Women are more likely to attend library events, and mothers are more likely to bring small children to library activities. Consultation: Of the 194 Bradmore Green library users who said "I would not be able to use another library service," 73.7% were female and 26.3% male. (6.6% preferred not to give sex information). Women who are active users of Bradmore Green Library are more likely to experience a negative impact from the closure of Bradmore Green Library and mitigations will be required. Positive Impact: Active Users: Additional open hours at Coulsdon Library would have a potential positive impact on Active Users, particularly women as profiled below: Coulsdon Library Sex Users % % by sex 1645 Female 1014 61.6%	older residents or those with a disability, who cannot travel to another location and would like a regular delivery of books to their home. Some residents in Broad Green already access this service <i>Currently providing and extending</i> 1.3 Free 24/7 digital library of 60,000 ebooks/eaudiobooks, hundreds of online magazines, and thousands of newspapers. In the consultation feedback, nearly 15% said it was one of their top 3 services, and some survey respondents from the 4 libraries proposed to close said they would use this service as an alternative. Because digital access and skills are often a barrier to accessing the digital services, a programme of promotion and training would be required, and the service is already delivering a grant funded digital skills programme in partnership with voluntary partner Clear Community Web.



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				Male 625 38% Other 6 0.4% Of the 93.9% Coulsdon Library users who provided feedback on their sex, 73.5% Female and 26.5% Male, they provided feedback on the proposals to increase opening hours, the majority said "it would make visiting a library more convenient for me" 46.5% much more, 21% a bit more, although for 15% it would not make much difference. An outreach programme in Old Coulsdon, and additional opening at Purley Library, especially on Saturdays, could also have a potential high positive impact for all sexes, especially women.	Currently Providing & developing training 1.4 Communicate alternative routes to access library services with local residents and groups to support residents of all ages with their choices during the transition of the service, including publicity and information regarding changes, alternative venues for existing activities and groups, change of registered local library, potential use of Home Library Service, support using the digital library. Engagement to be undertaken with existing groups running in libraries proposed to close to make alternative arrangements for their offer 1.5. Provision of a scheduled weekly accessible bus shuttle service for residents with access needs to visit their nearest library Developing the offer to be available from proposed



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					closure date; requires local engagement to finalise offer which must follow decision on future model
					2. Library outreach – currently in development
					2.1 Establish library outreach activities in local venues. This is a key element of the overall library review proposals, not just a mitigation for closure, but essential to reach a wider community with library services. For those 4 libraries proposed to close, staff would facilitate moving existing
					community activities to local venues to ensure continuity. From April the outreach offer will include a number of venues with community book collections and
					regular outreach activities that align with the offer at the local venue.



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					 2.2 Take into account consultation survey feedback on alternative venues suggested by local Old Coulsdon residents: School/Nursery 109 (30.9%) Local Café 98 (27.8%) College 39 (11%)
					2.3 The library service will pilot regular outreach activity in communities impacted by closures during the transitional phase between November and March with a full schedule launched in April.
					2.4 The Council will seek alternative operators within the voluntary, community and faith sectors for any buildings no longer managed by the library service using a Community Asset Transfer process. Should viable options be forthcoming, the library service will seek to work with any new operators to



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					offer outreach activities from the site. 3. Further Engagement 3.1 Develop library forums of local residents and community partners to act as a reference group and inform future development and improvement of the library service 3.2 Ongoing review of library services with community groups and library users to ensure all ages are represented and served by new model: • Children & families who attend regular library events, including women and mothers • Schools, nurseries, children's centres and other local groups that cater for parents and babies • Health & wellbeing organisations



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
					 Voluntary, Community & Faith groups attended by both women and men, especially to engage with those who do not use the library service Local Community Partnerships network engagement
					The mitigation actions will be further updated and reviewed as opportunities emerge and develop.
Sexual Orientation	1	1	1	No Impact indicated/Low Impact: ONS Census Data from 2021 indicates Croydon's heterosexual population is 87.8% with 1.51% gay/lesbian and 1.18% bisexual overall. Active Users: The Library service does not collect information regarding sexual orientation because it is not required for the service and would exceed GDPR limits for collecting data. Consultation: Consultation survey	There is no indication from the statistical data and consultation feedback that a specific mitigation is required for this protected characteristic, but the library service would continue to engage with local community groups to ensure the service development and programming planned will engage with all groups regardless of their sexual orientation, The service will identify underserved or



Characteristics	Likelihood of impact	Severity of impact	Impact score	Summary of impact (positive, negative, no impact or unknown)*	If negative or unknown, what can be or has been done to mitigate this? Please provide clear actions and timelines.**
				provided details, suggest that the majority were heterosexual Bradmore Green Library: 76.4% Heterosexual, 1.2% Gay/Lesbian/Bisexual, 3.1% Other, 19.6% Prefer not to say Coulsdon Library: 75.5% Heterosexual, 2.3% Gay/Lesbian/Bisexual, 1.4% Other and 20.8% Prefer not to say The library review consultation survey did not provide significant data for this protected characteristic. Feedback following engagement with local groups such as the Queer Arts Network during the consultation indicated that the proposed changes to libraries would not have a positive or negative impact on the basis of sexual orientation, and therefore there are no mitigations identified	libraries serve all communities and increase activities and resources that are inclusive of LGBTQ+ communities.



Stage 6: What is the outcome of your assessment? Select one of these four options:

Decision	Definition	Conclusion - Mark 'X' below
No major	Our analysis demonstrates that the proposed change is robust. The evidence	
change	shows no potential for discrimination and we have taken all opportunities to	
	advance equality and foster good relations, subject to continuing monitoring and	
	review. If you reach this conclusion, state your reasons and briefly outline	
	the evidence used to support your decision.	
Adjust the	We will take steps to lessen the impact of the proposed change should it	
proposed	adversely impact the Council's ability to meet any of the Public Sector Duties,	
change	remove barriers or better promote equality. We are going to take action to ensure	
	these opportunities are realised. If you reach this conclusion, ensure you	
	have completed Section 5 above.)
Continue the	We will adopt or continue with the change, despite potential for adverse impact or	X
proposed	opportunities to lessen the impact of discrimination, harassment or victimisation	
change despite	and better advance equality and foster good relations between groups through	
potential for	the change. However, there are justifiable reasons to continue as planned. If you	
adverse impact	reach this conclusion, ensure you have completed Section 4 above, clearly	
	setting out your justifications.	
Stop or amend	Our change would have adverse effects on one or more protected groups that	
the proposed	are not justified and cannot be mitigated. Our proposed change must be stopped	
change	or amended.	

Stage 7: EQIA Monitoring and Sign Off

How will the EQIA be reviewed and monitored, including timescales?	The EQIA will be reviewed annually to assess the impact of the library service operation for further improvement.	ing model and i	dentify areas
Equalities advice received from:	Ken Orlukwu; Senior Equalities Officer Helen Reeves; Head of Strategy and Policy	Date:	02/09/24
EQIA approved by:	Kristian Aspinall; Director of Culture and Community Safety	Date:	02/09/24



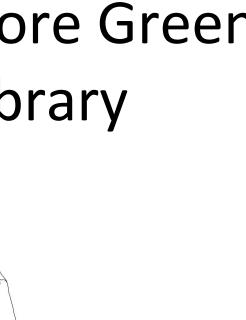


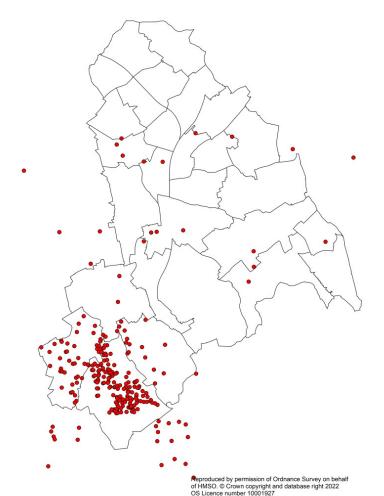


Bradmore Green Library

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Active users





