

LONDON BOROUGH OF CROYDON

REPORT:	Health and Wellbeing Board	
DATE OF DECISION	21 st March 2023	
REPORT TITLE:	South West London Integrated Care Partnership Strategy and Joint Forward Plan	
CORPORATE DIRECTOR / DIRECTOR:	Matthew Kershaw, Place Based Leader for Health	
LEAD OFFICER:	Rachel Flagg, Joint Director of Transformation and Commissioning, South West London Integrated Care Board (Croydon) and Croydon Health Services NHS Trust	
LEAD MEMBER:	Councillor Yvette Hopley	
DECISION TAKER:	Health and Wellbeing Board	
AUTHORITY TO TAKE DECISION:	Constitution of the London Borough of Croydon - Part 4.L It is a function of the Health and Wellbeing board to encourage, for the purpose of advancing the health and wellbeing of people in Croydon, persons who arrange for the provision of any health or social care services in Croydon	
KEY DECISION? [Insert Ref. Number if a Key Decision] <i>Guidance: A Key Decision reference number will be allocated upon submission of a forward plan entry to Democratic Services.</i>	No	N/A
CONTAINS EXEMPT INFORMATION? <i>(* See guidance)</i>	No	Public
WARDS AFFECTED:	All	

1 SUMMARY OF REPORT

- 1.1 South West London is required to produce two plans, a system-wide plan 'the Integrated Care Partnership Strategy' and an NHS plan 'the Joint Forward Plan (JFP)'.
- 1.2 South West London Integrated Care Partnership has shared a discussion document for the draft Integrated Care Partnership Strategy. This can be found here: <https://www.southwestlondonics.org.uk/publications/shaping-our-integrated-care-partnership-priorities-discussion-document/>.
- 1.3 The Integrated Care Partnership Strategy discussion document been discussed at One Croydon Health and Care Board and a One Croydon Alliance response for Croydon Place is being submitted.
- 1.4 The final version of the Integrated Care Partnership (ICP) strategy detailing shared outcomes and key strategic priorities for system-level action is due to be published in June.
- 1.5 The Joint Forward Plan (JFP) will be a five-year delivery plan and will describe how ICBs and their partner NHS trusts intend to meet the health needs of their population through arranging or providing NHS services. It will include delivery plans for the integrated care strategy and will align with joint local health and wellbeing strategies (JLHWSs).
- 1.6 In preparing or revising their JFPs, ICBs and their partner trusts are subject to a general legal duty to involve each HWB whose area coincides with that of the ICB.
- 1.7 At this stage, the request of the Health and Wellbeing Board is to describe the priorities in its Health and Wellbeing Strategy that it would wish to see reflected in the Joint Forward Plan.
- 1.8 Once the Joint Forward Plan has been drafted, the Health and Wellbeing Board will be asked to respond and confirm that the draft takes proper account of its priorities.

2 RECOMMENDATIONS

The Health and Wellbeing Board is recommended:

- 2.1 To note the development of the Integrated Care Partnership Strategy for South West London and the process for agreeing the Croydon place response to the draft.
- 2.2 To provide input to the development of the draft NHS Joint Forward Plan for SWL in terms of the Croydon Health and Wellbeing Strategy priorities that should be reflected.

- 2.3** To receive a further update on the development of the NHS Joint Forward Plan when it has been drafted.

3 REASONS FOR RECOMMENDATIONS

- 3.1** The involvement of the Health and Wellbeing Board in the development of the NHS Joint Forward Plan is a requirement set out in the guidance underpinning the National Health Service Act 2006 (as amended by the Health and Care Act 2022).
- 3.2** Croydon's approach to integration across health and social care means that we wish to align our strategic objectives for the benefit of the residents we serve.

4 BACKGROUND AND DETAILS

The SWL Integrated Care Partnership Strategy

- 4.1** The Integrated Care Partnership is made up of all parts of the health and care system across the six boroughs.
- 4.2** The system-wide Integrated Care Partnership Strategy will influence the NHS Joint Forward Plan considerably, in terms of setting the strategic direction and so both of these strategic plans are developing together.
- 4.3** The views of residents are captured in the discussion document for the Integrated Care Partnership Strategy, as summarised in Appendix 1.
- 4.4** The proposed priorities for the SWL ICP Strategy are:
- Tackling and reducing health inequalities
 - Preventing ill-health, promoting self care and supporting people to manage their long term conditions
 - Supporting the health and care needs of children and young people
 - Targeting mental health
 - Community based support for older and frail people
- 4.5** The following cross cutting themes are proposed to underpin this:
- Equality, diversity and inclusion
 - Championing the Green agenda
 - Elevating patient, carers and community voices
- 4.6** The proposed focus for the first year of the strategy is 'tackling our system wide workforce challenges'.
- 4.7** These priorities were supported by the One Croydon Health and Care Board on 8 March 2023, with feedback incorporated into the place response. The Croydon

response focuses on the importance of working together on these issues at borough level, with enablers supported by the SWL system.

The NHS Joint Forward Plan (JFP)

- 4.8** As a minimum, the JFP should describe how the ICB and its partner trusts intend to arrange and/or provide NHS services to meet their population's physical and mental health needs. This should include the delivery of universal NHS commitments, address ICSs' four core purposes and meet legal requirements.
- 4.9** Systems have significant flexibility to determine their JFP's scope as well as how it is developed and structured. Legal responsibility for developing the JFP lies with the ICB and its partner trusts. However, systems are encouraged to use the JFP to develop a shared delivery plan for the integrated care strategy (developed by the ICP) and the Joint Local Health and Wellbeing Strategies, that is supported by the whole system, including local authorities and voluntary, community and social enterprise partners.
- 4.10** The draft outline of contents for the NHS Joint Forward Plan is as set out in Appendix 2.
- 4.11** The plan will be drafted over the coming months and is due to be published in June.

Alignment between the SWL Integrated Care Strategy, the NHS Joint Forward Plan and Croydon's Health and Wellbeing Strategy

- 4.12** There is a clear synergy between the priorities set out in the SWL Integrated Care Strategy and the vision of the current Croydon Health and Wellbeing Strategy i.e. 'Croydon will be a healthy and caring borough where good health is the default not the exception and those that experience the worst health improve their health the fastest' underpinned by three key principles:
- Reducing inequalities
 - Focusing on prevention, and
 - Increased integration.
- 4.13** The Health and Wellbeing Board can share the current eight priorities in its existing strategy with the ICB and if appropriate, ask the ICB to note that the Croydon Health and Wellbeing Strategy is being reviewed this year, so refreshed priorities may need to inform next year's NHS JFP.
- 4.14** The Board may also wish to flag any emerging priorities for consideration alongside this.

5 CONSULTATION

- 5.1** Please refer to the community engagement summarised in Appendix 1, which informed the discussion document for the ICP Strategy.

7. CONTRIBUTION TO COUNCIL PRIORITIES

7.1 There is particular relevance to a number of outcomes and priorities in the Mayor's Business Plan (2022-26), including:

- People can lead healthier and independent lives for longer
 - Work with partners and the VCFS to promote independence, health and wellbeing and keep vulnerable adults safe.
 - Work closely with health services and the VCFS to improve resident health and reduce health inequalities.
- Children and young people in Croydon have the chance to thrive, learn and fulfil their potential
- Croydon is a cleaner, safer and healthier place, a borough we are proud to call home.

8. IMPLICATIONS

8.1 FINANCIAL IMPLICATIONS

8.1.1 There are no direct financial implications as a result of this report.

8.2 LEGAL IMPLICATIONS

8.2.1 As set out in Section 3.1.

8.3 EQUALITIES IMPLICATIONS

8.3.1 Reducing health inequalities is a key aim of the SWL Integrated Care Partnership Strategy and plans to deliver on this aim will be described in the NHS Joint Forward Plan.

9. APPENDICES

9.1 Appendix 1: Summary of community engagement informing the discussion document for the SWL Integrated Care Partnership Strategy

9.2 Appendix 2: Outline contents for the SWL NHS Joint Forward Plan